



National Fire And Emergency  
Preparedness Council



**2025  
/2026  
ANNUAL  
REPORT**



# The Board of Directors

2025/2026



**Seated (from Left to Right):**  
Mr Terence Koh, AC Leslie Williams, Mr Raymond Teo, SAC Abdul Razak, Mr Markham Shaw, Comr Eric Yap, Mr John Wu, SAC Alan Chow, COL Png Yan Da, Mr Christopher Tan, Mr Benedict Koh

**Standing (from Left to Right):**  
Mr Joshua Lo, Mr Chang Fook Yong, Mr Steven Goh, Ms Michelle Lam, Ms Yen Tan, Ms Tong Sook Yean, Mr Raizan Razak, Mr Patrick Sim, Mr Bernard Lew, Mr Jovan Cai

**Not in picture:**  
Mr Edwin Yap, Mr Robert Ronald

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# Chairman’s Message



As NFEC marks forty years of service in 2026, I am proud to present our annual report for 2025/2026 — a year that reflects both the progress we have made and the resolve that continues to drive us forward.

The fire safety landscape in 2025 presented a mixed picture. Residential fires rose by 8.6% to 1,051 incidents, reminding us that there is no place for complacency in fire safety. However, there were also genuine reasons for optimism. Fires caused by unattended cooking fell by 5.1%, Active Mobility Device fires in homes dropped by a significant 22.7%, and the proportion of residential fires per dwelling unit has quietly but steadily declined over the past five years. These trends tell us that sustained, targeted effort does make a difference.

This year, our outreach reached new heights. The NFEC Fire Safety Seminar 2025 drew approximately 1,500 participants — our highest ever — tackling emerging challenges from battery energy storage systems to AI-driven fire detection. The Better Awareness, Safer Homes (BASH) campaign, launched with SCDF and the People’s Association, brought fire safety directly into our communities through over 150 block checks conducted by grassroots volunteers. Our Mass Fire Evacuation Drill engaged more than 63,000 participants across 320 premises, while youth programmes under the Civil Defence Lionhearter initiative continued to cultivate a new generation of safety advocates. We are also pleased to announce that the NFEC Fire Safety Proficiency and Enrichment Badges will be introduced into the National Civil Defence Cadet Corps in the second half of 2026.

Looking ahead, we will extend the BASH campaign to private estates, broaden our reach to hobbyist and special interest communities, and continue working closely with LTA on Active Mobility Device fire safety. Our goal remains unchanged — a Singapore that is fire-safe, prepared, and resilient.

To our members, partners, and stakeholders: thank you. Your commitment is the foundation upon which everything we do is built. I look forward to what we will achieve together in the year ahead.

Warm regards,  
Markham Shaw  
*Chairman, National Fire and Emergency Preparedness Council*



# The Board of Directors 2025 /2026

## PATRON-IN-CHIEF



**Mr K Shanmugam**  
Coordinating Minister of  
National Security and Minister  
for Home Affairs

## OFFICE BEARER WY 2025/2026



**Mr Markham Shaw Chai Chung, BBM, PBM**  
Chairman NFEC  
Director, The Shaw Organisation  
Group of Companies



**Mr John Wu Voon Liang, BBM, PBM**  
Vice-Chairman NFEC  
Regional Director, Engineering,  
APAC, Four Seasons Hotel



**SAC Alan Chow**  
Executive Director,  
Senior Director,  
Operations Department,  
Singapore Civil Defence Force



**COL Png Yan Da**  
Honorary Treasurer NFEC  
Head Operations,  
4th SCDF Division,  
Singapore Civil Defence Force

## INDUSTRIAL PREMISES COMMITTEE



**Mr Edwin Yap Seng Wee, PBM**  
Board Member NFEC  
Vice-President, Chubb Global Risk  
Advisors Pte Ltd



**Mr Koh Lee Wang Terence, PBM**  
Board Member NFEC  
Executive Director, Singapore  
Chemical Industry Council Ltd



**Mr Jovan Cai Jinfeng**  
Board Member NFEC  
Workplace HSE, Security &  
Commissioning Engineer,  
Fire Safety Manager and Security  
Management Lead, NES Global Pte. Ltd.  
Neste Refinery, Singapore



**Mr Lew Buang Keng Bernard**  
Board Member NFEC  
Director, Workplace, Safety  
& Health and Safety Management  
Marina Bay Sands Pte Ltd

## COMMERCIAL PREMISES COMMITTEE



**Mr Christopher Tan Eng Kiong, PPA(P)**  
Board Member NFEC  
Principal Professional Officer,  
Professional Officers Division,  
Singapore Institute of Technology



**Mr Benedict Koh Yong Pheng, BBM, PBM**  
Board Member NFEC  
General Manager, Peak Engineering  
& Consultancy Pte Ltd



**Ms Yen Tan, PBM**  
Board Member NFEC  
Chief Executive Officer,  
National Kidney Foundation



**Ms Tong Sook Yean**  
Board Member NFEC  
Senior Director, Membership  
& Industry Services, Singapore  
Hotel Association

## HOUSING PREMISES COMMITTEE



**Mr Raymond Teo Swee Heng**  
Board Member NFEC  
Secretary, Town Councils,  
Community Relations Group,  
Housing Development Board



**Mr Robert Ronald, PBM**  
Board Member NFEC  
Master Program Manager,  
Strategic Planning, Inkjet Supplies  
Operations, Hewlett Packard Inc



**Mr Tok Hock Soon**  
Board Member NFEC  
Director, Emergency Preparedness,  
People's Association



**Ms Michelle Lam**  
Board Member NFEC  
Global Health and Safety Manager,  
Hitachi Energy Singapore Pte Ltd

## SCHOOLS & YOUTH COMMITTEE



**Mr Chang Fook Yong**  
Board Member NFEC  
Deputy Director, Uniformed Groups,  
Student Development Curriculum  
Division, Ministry of Education



**SAC Abdul Razak Abdul Raheem**  
Board Member NFEC  
Director, Volunteers & Community  
Partnership Department,  
Singapore Civil Defence Force



**Mr Raizan Bin Abdul Razak**  
Board Member NFEC  
Deputy Director, Safety,  
Security and Emergency Branch,  
Ministry of Education

## FUND RAISING & MEMBERSHIP COMMITTEE



**Mr Steven Goh Leng Heng**  
Board Member NFEC  
Managing Director, Orchard Road  
Business Association (ORBA)



**Mr Raymond Chin Ming Jie**  
Board Member NFEC  
General Secretary,  
Union of Security Employees

## PUBLICITY COMMITTEE



**AC Leslie Thevanesar Williams**  
Board Member NFEC  
Director, Corporate  
Communications Department,  
Singapore Civil Defence Force



**Mr Joshua Lo**  
Director, Joint Operations Management  
& Policy, Joint Operations Group,  
Ministry of Home Affairs



# About Us

## MISSION

The National Fire and Emergency Preparedness Council (NFEC) is committed towards promoting fire prevention and emergency preparedness to make Singapore safe and secure.

## GENERAL

The NFEC is a non-profit organisation and is an Institution of Public Character registered as a Charities Unit in the Ministry of Community and Youth and as a society registered with the Registry of Societies. The Council is also one of the many boards, councils and committees under the purview of the Ministry of Home Affairs. In short, all these members are known as Home Team Board, Council and Committee or HTBCC.

Since its establishment, the NFEC has been actively promoting fire safety awareness and emergency preparedness in Singapore through seminars, roadshows and public advisories, reaching out to the public as well as the various fire safety industry practitioners and stakeholders.

## TERMS OF REFERENCE

- a) To educate the public on the dangers of fire, proper use of the emergency services and the importance of emergency preparedness
- b) To involve the public in implementing fire prevention and emergency measures against the loss of life and property
- c) To instill a sense of self-reliance and preparedness towards civil emergencies among the population



**Unique Registration Number (UEN)**  
S86SS0064F

**Registered Address**  
Central Fire Station 62 Hill Street Singapore 179367

**Banker**  
United Overseas Bank Limited

**Auditor**  
Cypress Singapore PAC

# MINUTES OF THE 39<sup>th</sup> ANNUAL GENERAL MEETING OF THE NATIONAL FIRE AND EMERGENCY PREPAREDNESS COUNCIL

**HELD ON 10<sup>th</sup> JULY 2025, Thursday @ THE FOUR POINTS SHERATON HOTEL, ROBERTSON ROOM @ 11.30AM**

## PRESENT:

| BOARD OF DIRECTORS:            |                    |
|--------------------------------|--------------------|
| Mr Markham Shaw                | Chairman           |
| Mr John Wu                     | Vice-Chairman      |
| SAC Alan Chow                  | Executive Director |
| COL Png Yan Da                 | Hon Treasurer      |
| AC Leslie Williams             | Board Member       |
| Mr Christopher Tan             | Board Member       |
| Mr Benedict Koh                | Board Member       |
| Mr Joshua Lo                   | Board Member       |
| Mr Edwin Yap                   | Board Member       |
| Mr Terence Koh                 | Board Member       |
| Mr Raymond Teo                 | Board Member       |
| Mr Robert Ronald               | Board Member       |
| Mr Steven Goh                  | Board Member       |
| Mr Chang Fook Yong             | Board Member       |
| Mr Raizan Rai                  | Board Member       |
| Mr Tok Hock Soon               | Board Member       |
| Mr Bernard Lew                 | Board Member       |
| Ms Yen Tan                     | Board Member       |
| Ms Tong Sook Yean              | Board Member       |
| Ms Michelle Lam                | Board Member       |
| Mr Jovan Cai                   | Board Member       |
| <hr/>                          |                    |
| <b>SCDF</b>                    |                    |
| Comr Eric Yap<br>And 40 Others | Commissioner, SCDF |

CHAIRMAN’S ADDRESS

- Chairman commenced the meeting by welcoming everyone to the NFEC 39th Annual General Meeting and said that it is with pride that he presents the National Fire and Emergency Preparedness Council’s (NFEC) annual report for the year 2024/2025.
- For nearly four decades since our establishment in 1986, NFEC has remained steadfast in our mission to foster a culture of fire safety and emergency preparedness, continuing to shape Singapore’s approach to fire prevention and community resilience.
- He said over the years, the NFEC has remained unwavering in its commitment to safeguarding our communities against fire hazards. While we witnessed a 1.8% increase in the number of fire incidents in 2024, it’s noteworthy that the number of residential fires remains largely unchanged. Moreover, there was a commendable decrease of 12.8% in the number of residential fires due to unattended cooking.
- He highlighted NFC efforts to promote fire safety and emergency preparedness took various forms throughout the year. The NFEC Fire Safety Seminar 2024, themed “Learn: Apply: Share,” attracted 1,243 participants from diverse industries. The launch of our innovative Home Fire Safety Checker digital tool, which guides users through targeted questions to identify common fire risks and provides tailored safety recommendations, and the NFEC 38th Anniversary and Awards Night 2025 at Singapore Expo were notable highlights, where we presented 98 Fire Safety Excellence Award shields to deserving premises, recognising their sustained commitment to fire safety excellence.
- On the annual Mass Fire Evacuation Drill (MFED) he said the campaign achieved significant success, with over 450 premises participating nationwide to enhance their emergency preparedness capabilities. The School Fire Safety and Emergency Preparedness Ambassador (SFEA) programme continued to expand its reach, having trained approximately 800 students since 2022. These trained students have taken on enhanced roles as School Safety Ambassadors, actively contributing to their schools’ safety protocols and emergency preparedness measures.
- Looking ahead, he said NFEC are expanding its outreach to special interest groups, including hobbyists and associations beyond conventional community touchpoints, to enhance fire safety awareness across multiple facets of people’s lives. NFEC are also extending the application of our fire safety checker to new areas, building on its success in helping users evaluate and implement fire prevention measures, and strengthening our partnership with LTA to address PMD-related fire safety concerns in residential premises. He said these initiatives reflect NFEC commitment to developing comprehensive and targeted approaches to fire safety education and prevention.
- Moving forward, NFEC will continue to strengthen our collaborative efforts and forge new partnerships across all sectors as we pursue our vision of a fire-safe and resilient Singapore. He expressed his heartfelt appreciation to our members, partners, and stakeholders whose dedication and support have been instrumental in our achievements.
- In conclusion, he said let us build upon this foundation as we work together towards an even safer and more prepared community.
- Finally, on behalf of the NFEC, he thanked Commissioner Eric Yap, Commissioner SCDF, for his guidance and advice to the Council. His team of dedicated officers with their unstinting support and hard work in the various committees have been essential in the growth and development of the Council.

CONFIRMATION OF MINUTES OF MEETING

- The minutes of 38th AGM held on 25 July 2024 at 1130hrs was proposed for adoption by Mr Steven Goh and seconded by Mr Ronald Robert.

ANNUAL REPORT 2024/2025

- The meeting approved the NFEC Annual Report for WY 2024/2025. Mr Christopher Tan and Ms Michelle Lam proposed and seconded to accept the report respectively.

APPROVAL OF FINANCIAL STATEMENT FOR THE YEAR ENDING 31 MARCH 2025

- The accounts audited by Cypress Singapore PAC for the year ending 31 Mar 2025 were accepted and approved at the meeting. Mr Terence Koh proposed to accept the financial report with Mr Benedict Koh seconded it.

CONCLUSION

- There being no other matters, the meeting ended at 1200 hrs and adjourned for lunch.

|               |                                              |
|---------------|----------------------------------------------|
| Prepared by : | Mr Zee Chung Wei<br>Admin Executive, NFEC    |
| Vetted by :   | SAC Alan Chow<br>Executive Director, NFEC    |
| Approved by : | Mr Markham Shaw Chai Chung<br>Chairman, NFEC |
| Date :        | 18 August 2025                               |



# Industrial Premises Committee

- Co-Chairperson
- : Mr Edwin Yap
- : Mr Terence Koh
- Secretary
- : CPT Shin Won Tae
- Assistant Secretary
- : WO2 Farhan Firdaus Darman
- Members
- : Mr Bernard Lew
- : Mr Jovan Cai

## INTRODUCTION

The NFEC’s Industrial Premises Committee (IPC) has continued its vital role in promoting fire safety and civil emergency preparedness across Singapore’s industrial sector. The sustained reduction in industrial fires demonstrates the effectiveness of IPC’s comprehensive outreach strategy, which has successfully established strong fire safety networks among industrial stakeholders and key partners including SCDF.

In Work Year 2025/2026, the IPC maintained its momentum in expanding fire safety networks through targeted engagements, practical exercises and educational seminars. The committee continued its focused outreach to industrial stakeholders and professionals, whilst addressing evolving fire safety challenges, particularly those associated with battery hazards including e-waste, electric vehicles and energy storage systems.

## MASS FIRE EVACUATION DRILL 2025

On 5 September 2025, NFEC successfully conducted the Mass Fire Evacuation Drill (MFED) at City Energy Pte. Ltd.’s premises. This annual drill served as a practical platform for industrial premises to test and enhance their emergency response capabilities in a realistic fire scenario.

The drill simulated a fire incident at Level 3 laboratory of the 3-storey administration building, involving approximately 80 occupants in the evacuation exercise. The event was supported by SCDF’s Yishun Fire Station (STN31), providing participants with realistic emergency response experience.

The exercise demonstrated strong commitment from industrial stakeholders towards emergency preparedness, with participants gaining valuable hands-on experience in evacuation procedures and emergency response protocols. The drill reinforced the importance of regular emergency preparedness training and highlighted best practices in industrial fire safety management.





INDUSTRIAL FIRE SAFETY NETWORK

Building on the success of previous fire safety networks, IPC organised the 1st SCDF Division Safety Network Symposium on 21 October 2025 at 1st Division SCDF Headquarters. The symposium focused on the critical topic of “Battery Hazards (E-waste, Electric Vehicles and Energy Storage Systems)”, addressing one of the most pressing emerging fire safety concerns in industrial settings.

This initiative brought together industrial stakeholders, fire safety professionals and SCDF personnel to discuss the latest developments in battery-related fire hazards. The symposium provided a platform for knowledge sharing on risk assessment, prevention strategies and emergency response protocols specific to battery incidents.

The network continues to strengthen collaboration between industry professionals and emergency responders, fostering a proactive approach to addressing emerging fire safety challenges in Singapore’s evolving industrial landscape.



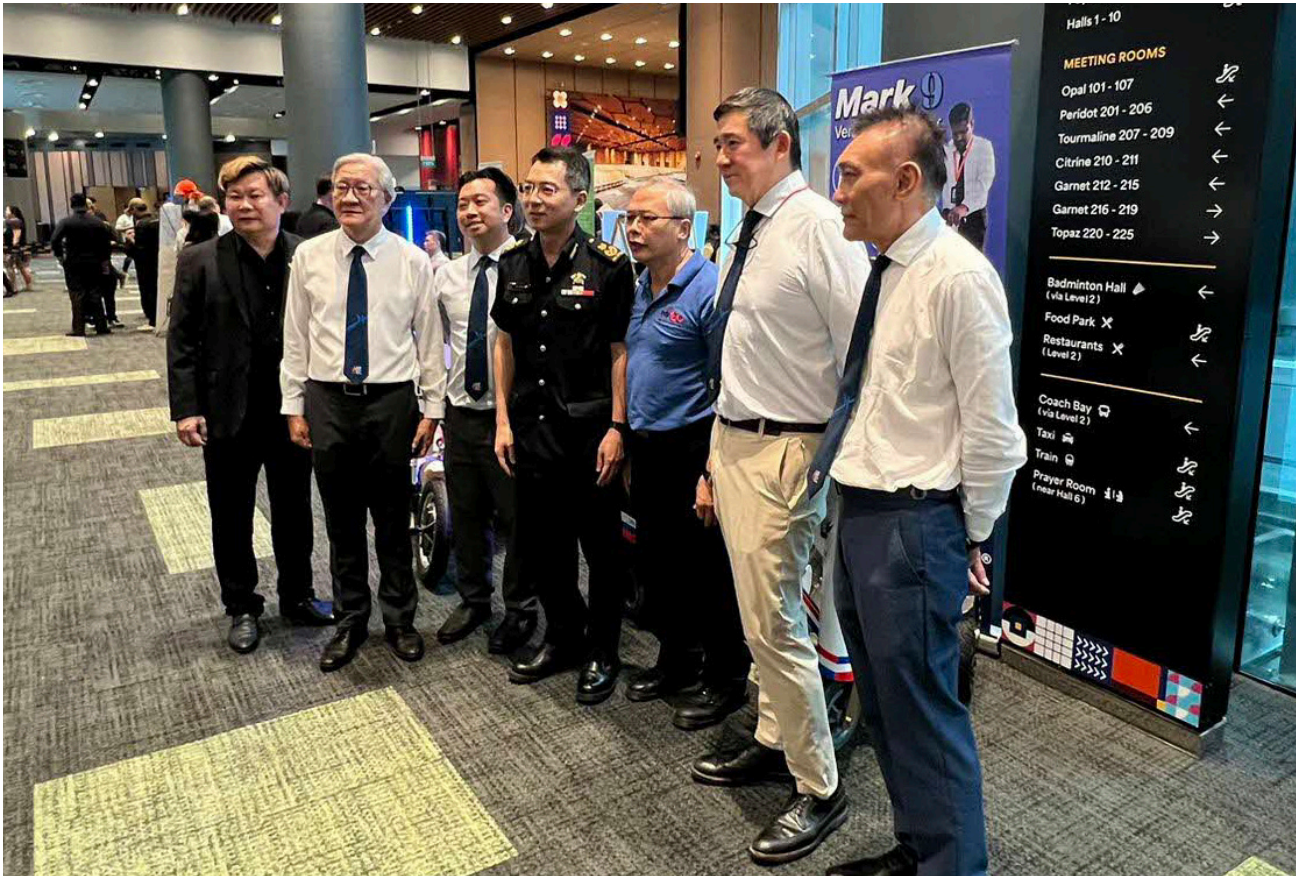
FIRE SAFETY SEMINAR 2025

On 26 August 2025, NFEC conducted the Fire Safety Seminar 2025 at Singapore Expo. This annual seminar, jointly organised by IPC and CPC, served as a comprehensive platform for participants to enhance their knowledge of fire prevention and emergency response strategies in the workplace. The event was themed “Learn; Apply; Share” and aimed to empower participants with the knowledge, skills, and resources necessary to prevent fires and effectively manage emergencies and crises.

The seminar was officiated by DC Ling Young Ern, Deputy Commissioner (Operations and Resilience) of SCDF, with opening remarks delivered by Mr Markham Shaw, Chairman of NFEC. The event saw strong participation from Fire Safety Managers, Qualified Persons, and industry practitioners, continuing the tradition of robust engagement from the fire safety community.

Distinguished speakers from various professional agencies and institutions shared their insights on emerging fire safety developments and trends. The seminar featured presentations on cutting-edge topics including battery energy storage systems, AI-driven fire detection technologies, workplace safety excellence, and fire safety compliance updates. The event concluded with an engaging panel discussion where speakers addressed questions from the audience, fostering valuable knowledge exchange among industry professionals.

Through engaging presentations and insightful discussions, attendees gained valuable insights into fire safety best practices, emergency response strategies, and crisis management techniques, reinforcing the seminar’s commitment to creating safer working environments across Singapore’s industrial and commercial sectors.







MOVING FORWARD

In Work Year 2026/2027, the Industrial Premises Committee will continue expanding its reach to industry stakeholders, building on the foundation established in previous years. This strategic expansion aims to create comprehensive fire safety networks that connect all relevant stakeholders with SCDF and other key partners.

IPC will continue organising the annual Fire Safety Seminar in collaboration with CPC, ensuring that industrial professionals remain updated on the latest fire safety developments and regulatory requirements. The committee will also maintain its commitment to conducting practical exercises such as the Mass Fire Evacuation Drill, providing hands-on training opportunities for industrial premises staff. Through these planned initiatives, IPC will continue playing a crucial role in enhancing fire safety and emergency preparedness within Singapore’s industrial premises community. By fostering collaboration across various sectors and maintaining focus on emerging challenges, IPC aims to further strengthen the nation’s overall fire safety resilience and capabilities.

Commercial Premises Committee

- Co-Chairperson : Mr Christopher Tan
- : Mr Benedict Koh
- Secretary : MAJ Lim Chen Yen
- Assistant Secretary : WO1 Delon Lam
- Members : Ms Yen Tan
- : Ms Tong Sook Yean

INTRODUCTION

In Work Year (WY) 2025/2026, the Commercial Premises Committee (CPC) continued to strengthen its efforts in promoting fire safety awareness and emergency preparedness through targeted stakeholder engagements and strategic industry collaborations.

Key highlights included the successful organisation and participation in major initiatives led by the National Fire and Emergency Preparedness Council (NFEC), notably the NFEC Fire Safety Seminar 2025. This flagship event brought together stakeholders across multiple sectors to exchange insights, share best practices, and address emerging fire safety challenges.

CPC also enhanced its outreach through engagements with major food court operators and the hospitality sector, fostering stronger partnerships and reinforcing awareness of fire safety responsibilities within commercial premises.

These initiatives underscore CPC’s ongoing commitment to supporting NFEC’s mission of building a fire-safe and emergency-ready Singapore.

NFEC FIRE SAFETY SEMINAR 2025

The NFEC Fire Safety Seminar 2025 was held on 26 August 2025 at Singapore Expo, Garnet Room, attracting approximately 1,400 participants from diverse sectors, including commercial operators, building owners, safety professionals, and government agencies.

Themed “Learn: Apply: Share”, the seminar emphasised not only knowledge dissemination but also the practical application of fire safety principles and the importance of collective responsibility in fire prevention. It served as a valuable platform for cross-sector collaboration and dialogue on evolving fire risks within Singapore’s built environment.





The seminar featured six distinguished speakers from professional agencies and institutions, who addressed critical topics such as fire risks associated with battery energy storage systems, lessons learnt from recent fire incidents, human behaviour during emergencies, and best practices in crisis management.

Complementing the seminar was the exhibition segment, comprising 12 booths showcasing advancements in fire safety technologies, including fire detection systems, suppression solutions, and smart monitoring innovations. These developments highlighted the increasing role of technology in enhancing fire safety capabilities.

In addition to technical insights, the seminar underscored the importance of preparedness through regular training, robust emergency planning, and effective coordination among building management, occupants, and emergency responders. Interactive Q&A sessions further enriched discussions and enabled participants to address operational concerns.

Overall, the seminar reinforced the importance of continuous learning, practical application, and knowledge sharing in strengthening Singapore’s fire safety ecosystem.

ENGAGEMENT WITH MAJOR FOOD COURT OPERATORS

As part of its outreach efforts, CPC collaborated with NTUC Foodfare during its Safety Day on 9 October 2025 at FairPrice Hub.

The session comprised an NFEC engagement segment followed by a Regulated Premises Programme (RPP) conducted by the Singapore Civil Defence Force (SCDF). It provided a targeted platform to address fire safety concerns specific to food establishments, particularly within food courts.



Key topics included fire statistics involving eateries, case studies of past incidents, and practical fire prevention measures. Special emphasis was placed on the causes and prevention of kitchen fires, particularly kitchen exhaust duct fires, which remain a recurring concern in the food and beverage sector.

The session concluded with an interactive Q&A segment, enabling participants to clarify operational challenges and compliance requirements. This engagement strengthened collaboration with industry stakeholders and reinforced the importance of maintaining high fire safety standards within commercial kitchens.

NFEC - SINGAPORE HOTEL ASSOCIATION FIRE SAFETY DIALOGUE

CPC conducted a dialogue session with the Singapore Hotel Association on 26 March 2026 at M Hotel Singapore, with approximately 70 participants in attendance.

The session commenced with updates from the Association on hotel fire drill statistics and key learning points, offering insights into current practices and areas for improvement. This was followed by presentations from SCDF, covering fire statistics, case studies, enforcement practices, and fire certification requirements for hotels.





NFEC also shared insights on urban fire risks, including those associated with electric vehicles, related mitigation measures, and applicable regulatory codes and standards for charging infrastructure. These discussions highlighted the increasing complexity of fire safety management in high-density environments.

The dialogue concluded with Q&A sessions that facilitated meaningful engagement and knowledge exchange. Overall, the session provided a valuable platform for stakeholders to discuss challenges, share experiences, and strengthen collective efforts in enhancing fire safety within the hospitality sector.

MOVING FORWARD

In WY 2026/2027, CPC will continue to strengthen its role in supporting NFEC’s mission by deepening stakeholder engagement and expanding its outreach to a broader range of premises.

Building on existing initiatives, CPC will sustain its collaboration with major food court operators while exploring opportunities to engage additional sectors within the commercial and institutional landscape. Recognising that different premises present unique fire risks and operational challenges, CPC will adopt a more targeted approach to address sector-specific needs.

CPC will also continue leveraging data-driven insights, including fire incident statistics and case studies, to inform its engagement strategies and highlight common risk factors. By translating these insights into practical guidance, the committee seeks to promote proactive fire risk management.

In addition, CPC will support initiatives that encourage the adoption of innovative technologies and smart solutions, such as advanced detection systems and integrated monitoring tools, in line with Singapore’s push towards a resilient and future-ready built environment.

Collaboration will remain central to CPC’s approach. The committee will continue working closely with NFEC, SCDF, subcommittees, and industry partners to strengthen partnerships and foster a shared responsibility in fire prevention.

Through these sustained efforts, CPC remains committed to advancing fire safety awareness and emergency preparedness, contributing to a safer and more resilient Singapore.

Housing Premises Committee

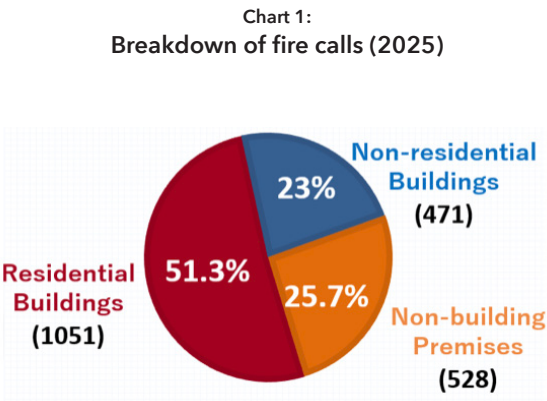
|                     |                     |
|---------------------|---------------------|
| Co-Chairperson      | : Mr Ronald Robert  |
|                     | : Mr. Raymond Teo   |
| Secretary           | : MAJ Gwendelyn Ong |
| Assistant Secretary | : WO2 Ho Jia Xing   |
| Member              | : Mr. Tok Hock Soon |

INTRODUCTION

NFEC Housing Premises Committee (HPC) strives to enhance fire safety awareness and emergency preparedness in residential estates. Through collaborations with stakeholders and community engagement efforts, HPC aims to foster community resilience and instil personal responsibility in adopting fire-safe habits.

REVIEW OF FIRE STATISTICS

There were 1,051 fires in residential premises in 2025, an increase of 8.6% from 968 calls in 2024. Fires occurring in residential premises constitute 51.3% of the total fire calls (2,050) attended by SCDF.



Fires due to unattended cooking and electrical origin remained the top two causes of fires in residential premises. Nonetheless, the trend of residential fires has remained stable over the past five years as the percentage of residential fires versus the overall number of residential dwelling units has seen a slight decrease from 0.067% in 2021 to 0.065% in 2025.<sup>1</sup>

Chart 2:  
Breakdown of causes of fire in residential premises (2025)

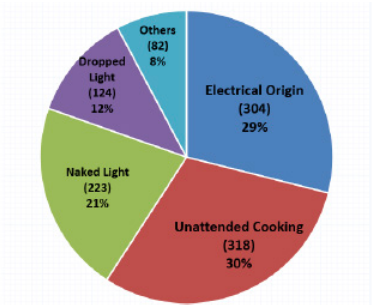
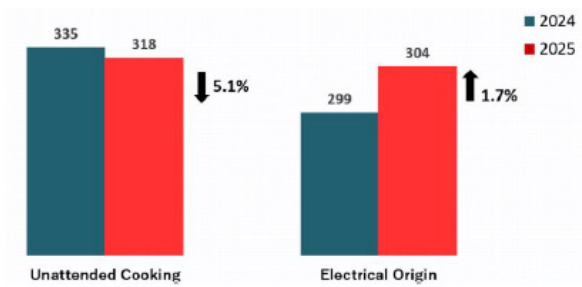


Chart 3:  
Top two causes of fire in residential premises



<sup>1</sup> Comparison of the number of residential fires versus the overall number of residential dwelling units:  
2021: 1,010 residential fires / 1,507,505 residential dwelling units = ~0.067%  
2025: 1,051 residential fires / 1,623,242 residential dwelling units = ~0.065%



Fires due to unattended cooking decreased by 17 calls (-5.1%) to 318 calls in 2025 but it remained the top cause of residential fires. Fires due to electrical origin increased by 5 calls (1.7%) to 304 calls in 2025. Most of these fires were caused by faults in electrical wiring or electrical appliances, or due to overloading of electrical sockets. 34 of the 304 fires from electrical origin involved Active Mobility Devices (AMDs) in residential premises, a decrease of 10 calls (-22.7%) from 2024. However, AMD fires, especially for those that occur at residential premises, remain an area of concern, due to its rapid fire spread within confined spaces.

EFFORTS TO TACKLE RESIDENTIAL FIRE HAZARDS

HPC is cognizant of the fire trends and has been actively involved in efforts to address the identified residential fire hazards. In particular, HPC has been engaged in the Active Mobility Fire Safety Taskforce, co-chaired by LTA and SCDF, to increase outreach to AMD owners under the “Be Device-Safe” Programme. HPC coordinated the production of a new educational video to raise awareness on safe charging practices and the dangers of non-compliant AMDs, which was shown at the Bishan-Toa Payoh and Marymount Community Resilience Day and publicised via NFEC’s social media.

HPC will continue our efforts to educate the public on the dangers related to AMD fires through public engagement activities such as Community Resilience Days and Post-Fire Blitz. This includes the production of NFEC collaterals with relevant fire safety advisories for dissemination at these events.



LAUNCH OF THE ‘BETTER AWARENESS, SAFER HOMES’ (BASH) CAMPAIGN

In October 2025, NFEC, SCDF, and PA jointly launched the BASH campaign to encourage the community to take ownership of fire safety within homes and in common public spaces. Mr Chee Hong Tat, Minister for National Development and Adviser for Bishan-Toa Payoh and Marymount Grassroots Organisations, graced the event as the Guest-of-Honour and emphasised the importance of residential fire safety awareness in his address. The launch received widespread media coverage across print, TV broadcasts, and radio news; including the airing of a soundbite by Vice-chair NFEC. The in-house produced video for the launch of the BASH campaign was also shown at the event and published on NFEC social media.



COLLABORATION WITH STAKEHOLDERS

As part of the nation-wide BASH campaign, HPC worked with Community Emergency and Engagement Committee (C2E) volunteers and Town Councils (TCs) to maintain the inspection and enforcement regimes in residential estates. HPC revised the C2E fire safety checklist and conducted multiple sharing sessions to train approximately 200 C2E volunteers on the identification of fire hazards. HPC also participated in biannual dialogue sessions with TCs to share fire case studies and statistics, and reiterate the importance of strengthening fire safety management in their respective estates.





To increase fire safety in common public spaces, i.e., corridors, lift and staircase landings, and void decks, C2E volunteers are assisting to conduct block surveys and report fire hazards such as obstruction and indiscriminate dumping via the OneService app, which facilitates follow-up actions by TCs. Since the roll-out of the BASH campaign, C2Es have conducted over 150 block checks. Members of the public are similarly encouraged to report any fire hazard that they come across by submitting photographs and brief descriptions using the OneService app.



**ENHANCEMENTS TO THE HOME FIRE SAFETY CHECKER (HFSC)<sup>2</sup>**

To increase fire safety within homes, HPC has worked with strategic partners including SCDF, HDB, and PA to promote the usage of the HFSC and residential fire safety advisory videos and infographics via social media and display panels at HDB blocks. With the increase in publicity under the BASH campaign, there has been a corresponding increase in the usage rate of the HFSC.

Additionally, the HFSC content has been reproduced in vernaculars to better resonate with the at-risk demographics, i.e., the elderly. The project team, comprising HPC and representatives from 1st SCDF Division, was awarded the ‘Certificate of Commendation 2025’ under the Municipal Services Awards in appreciation of excellence in coordinating and delivering citizen-centric municipal services.<sup>3</sup>



**WAY AHEAD**

In the upcoming work year, HPC will continue to raise awareness on residential fire prevention in the community through various strategies. One, HPC plans to continue the BASH campaign and expand outreach to private residential estates through management corporations (MCST). Additionally, HPC plans to review our avenues for engagement, such as the modality of our support at HDB’s MyNiceHome Roadshows for new Build-to-Order Estates, to holistically embed community preparedness. Altogether, HPC endeavours to amplify residential fire safety awareness and achieve safer homes for all.

<sup>2</sup> The HFSC is a digital tool that enables users to evaluate and implement fire safety measures in their homes. Through a series of 10 targeted questions, the assessment helps users identify the common fire risks within their homes and provides tailored recommendations to mitigate the risks.

<sup>3</sup> The Municipal Services Awards by MND aims to celebrate OneService culture and encourage inter-agency collaboration and partnership with the community in municipal service delivery. The team category recognises projects which have exhibited excellent team spirit and delivered impactful outcomes through sustainable and systemic solutions.



Publicity Committee

- Chairman : AC Leslie Williams
- Secretary : CPT Shermene Lim
- 2nd Secretary : MX Lee Dai Yi Casslyn
- : MX Nurhidayah Binti Mohammad Sham
- Assistant Secretary : WO2 Ahmad Shafeeq bin Jalaludin

THE PUBLICITY COMMITTEE

The Publicity Committee manages the publicity for NFEC events and activities with the aim of raising NFEC’s profile, generating awareness and promoting fire safety and community emergency preparedness in Singapore. This includes publicity through mainstream, social and digital media, as well as out-of-home advertisements. In addition, the Publicity Committee also prepares speeches and invitations for VIPs/special guests to officiate NFEC events. The key highlights undertaken by the Publicity Committee for the last work year are as follows:

PUBLICITY ON NFEC FIRE SAFETY SEMINAR 2025

The NFEC Fire Safety Seminar, organised annually by the NFEC and supported by SCDF, is a platform for participants to gain valuable insights into fire safety best practices, emergency response and crisis management strategies.

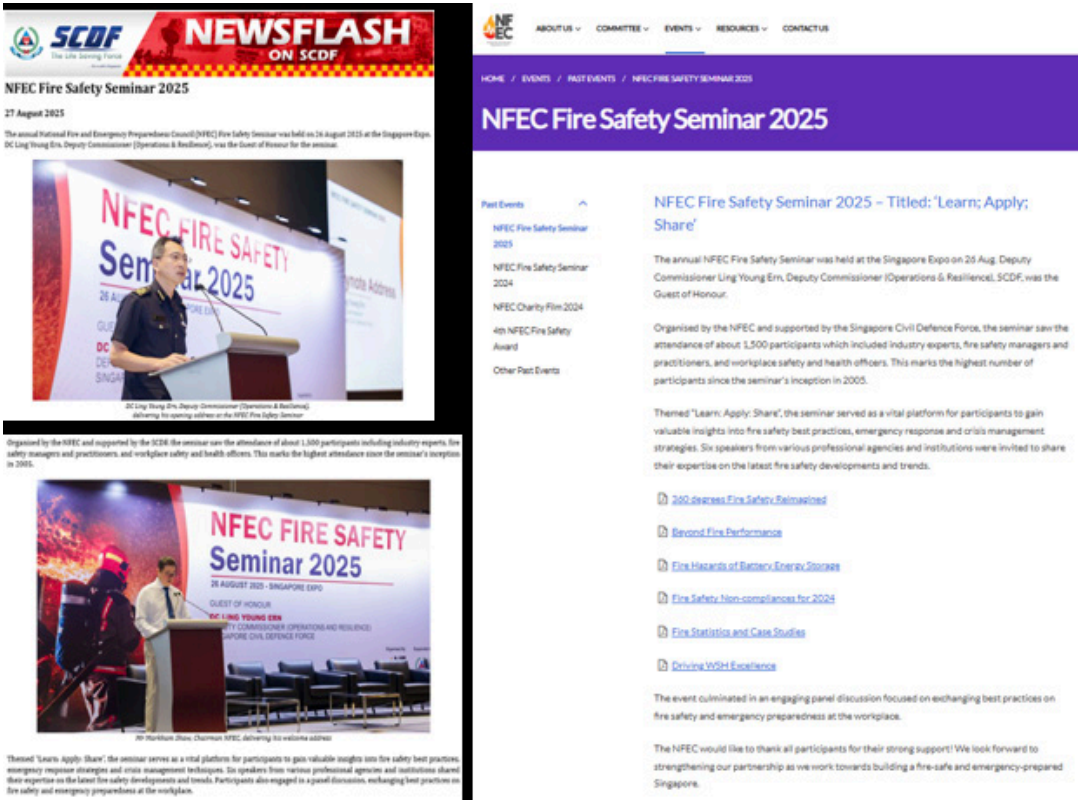
The NFEC Fire Safety Seminar 2025 was held on 26 August 2025 at Singapore Expo, under the theme “Learn: Apply: Share”. The event was attended by about 1,500 participants including industry experts, fire safety managers and practitioners, and workplace safety and health officers – the highest since the seminar’s inception in 2005. Six distinguished speakers from various professional agencies and institutions were invited to share their expertise.

Publicity Committee supported the event by preparing the speeches for the Guest of Honour, DC Ling Young Ern, Deputy Commissioner (Operations & Resilience), SCDF, as well as Mr Markham Shaw, Chairman NFEC.

Following the successful completion of the seminar, the event was publicised on NFEC’s and SCDF’s social media platforms, NFEC’s website, as well as SCDF’s internal communications – the SCDF Newsflash.



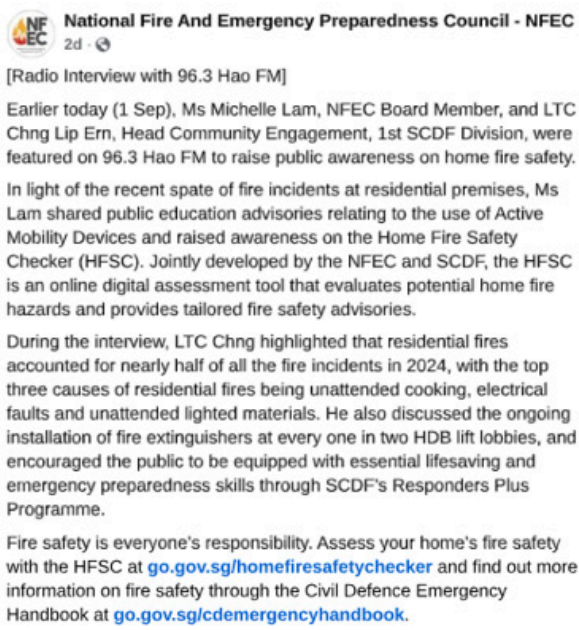
NFEC Fire Safety Seminar 2025 post-event publicity on NFEC’s and SCDF’s Facebook pages



Post-event publicity on SCDF Newsflash (left) and NFEC’s website (right)

NFEC INTERVIEW ON 96.3 HAO FM

In September 2025, the Publicity Committee worked together with SPH Media to feature Ms Michelle Lam, NFEC Board Member, and LTC Chng Lip Ern, Head Community Engagement, 1st SCDF Division, on 96.3 Hao FM, to raise awareness on fire safety and fire prevention in homes. During the interview, Ms Lam shared about the safe use and charging of Active Mobility Devices to prevent fires, as well as the Home Fire Safety Checker that was jointly developed by the NFEC and SCDF.



Following the successful airing of the radio interview, it was also published on NFEC’s Facebook and Instagram pages



PUBLICITY ON MASS FIRE EVACUATION DRILL (MFED) 2025

The NFEC, in collaboration with City Energy and the SCDF, held the Mass Fire Evacuation Drill (MFED) 2025 at City Energy's premises on 5 September 2025. The annual MFED is a month-long campaign promoting fire safety and emergency preparedness in industrial and commercial premises, as well as public buildings.

The campaign saw more than 63,000 participants from over 320 premises. Publicity Committee publicised the drill through NFEC's Facebook and Instagram pages, and the event was also covered on City Energy's LinkedIn page.



Post-event publicity on NFEC's Facebook page

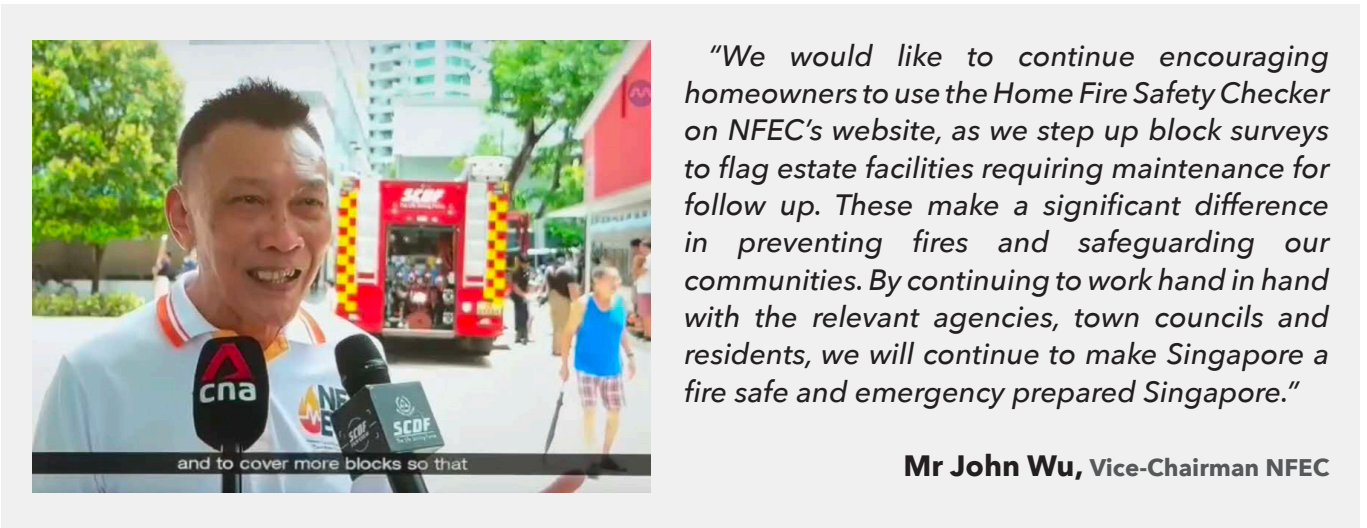


City Energy's LinkedIn post on the Mass Fire Evacuation Drill

PUBLICITY ON LAUNCH OF THE BETTER AWARENESS, SAFER HOMES (BASH) CAMPAIGN

On 19 October 2025, the Better Awareness, Safer Homes (BASH) campaign was launched during the Bishan-Toa Payoh and Marymount Community Resilience Day. This joint initiative between NFEC, SCDF, and the People's Association, aims to enhance fire safety awareness and encourage individuals to take ownership of fire safety within their homes and in public spaces.

Publicity Committee worked with local mainstream media to report on the event. Notably, Channel News Asia included a soundbite by Mr John Wu, Vice-Chairman, NFEC, encouraging the public to utilise the Home Fire Safety Checker. The campaign was also featured in The Straits Times, Lianhe Zaobao and Berita Harian.

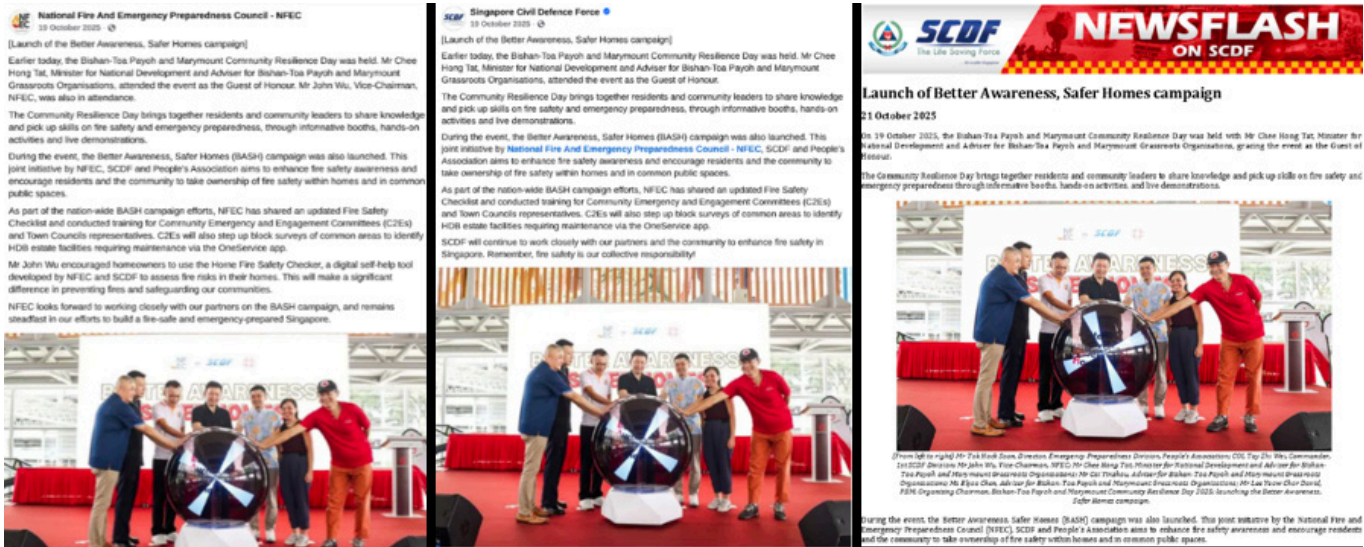


Mr John Wu, Vice-Chairman NFEC



The BASH campaign was featured by mainstream media outlets such as The Straits Times, Lianhe Zaobao and Berita Harian

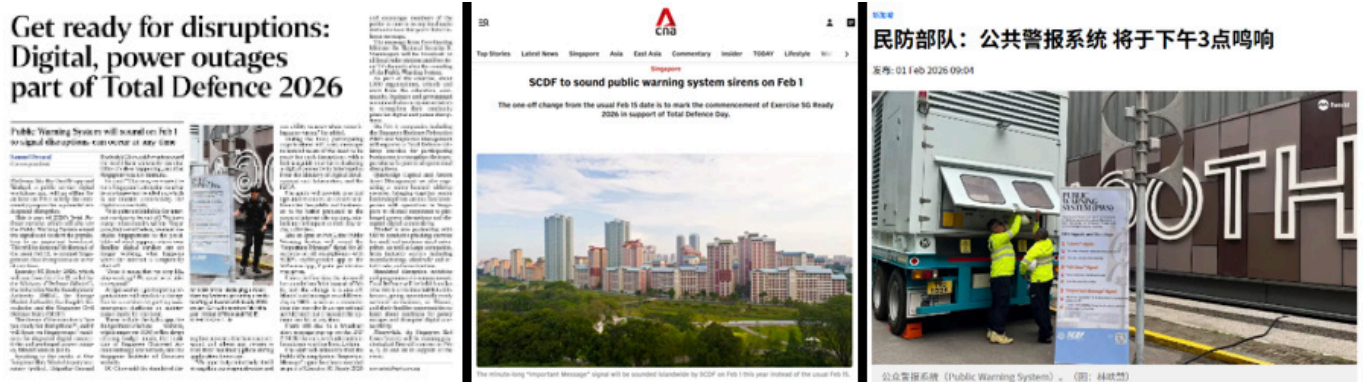




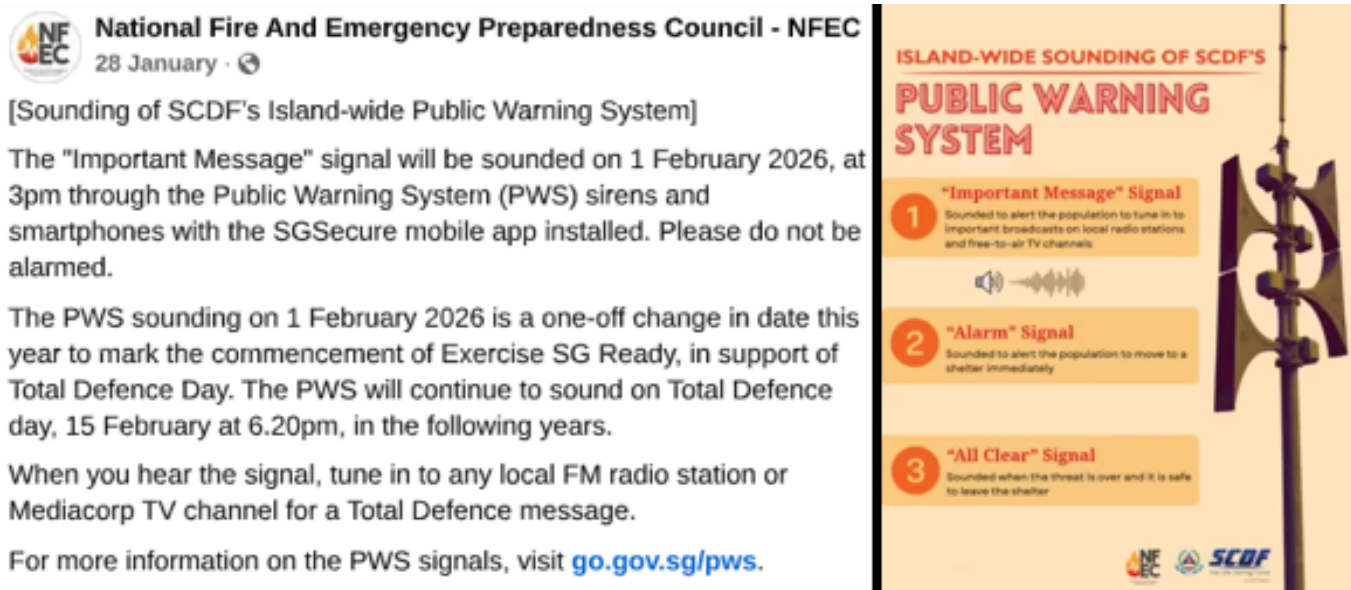
*The BASH campaign launch was also publicised on NFEC's and SCDF's social media pages, as well as SCDF Newsflash*

## PUBLICITY ON SCDF'S ISLAND-WIDE SOUNDING OF THE PUBLIC WARNING SYSTEM ON 1 FEBRUARY 2026

SCDF sounded the Public Warning System (PWS) through the island-wide network of PWS sirens on 1 February 2026 to mark the start of Exercise SG Ready 2026. Publicity Committee coordinated with local mainstream media on the sounding and published a reminder on NFEC's Facebook and Instagram pages.



*The PWS sounding was reported by local mainstream media such as The Straits Times, CNA online and Lianhe Zaobao*



*PWS advisory published on NFEC's Facebook page*

## RELEASE OF SCDF'S EMERGENCY MEDICAL SERVICES, FIRE AND ENFORCEMENT STATISTICS 2025

On 11 February 2026, the SCDF released its annual emergency medical services, fire, and enforcement statistics for the year 2025. Publicity Committee leveraged social media and local mainstream media, including print, digital, and broadcast media, to highlight the rising trend of the total fire calls and the top causes of fires.



*SCDF's Annual Statistics Release 2025 featured by mainstream media outlets such as The Straits Times, Lianhe Zaobao, Berita Harian, and Tamil Murasu*





Broadcast media coverage in four languages on SCDF's Annual Statistics Release 2025

**Singapore Civil Defence Force**  
11 February

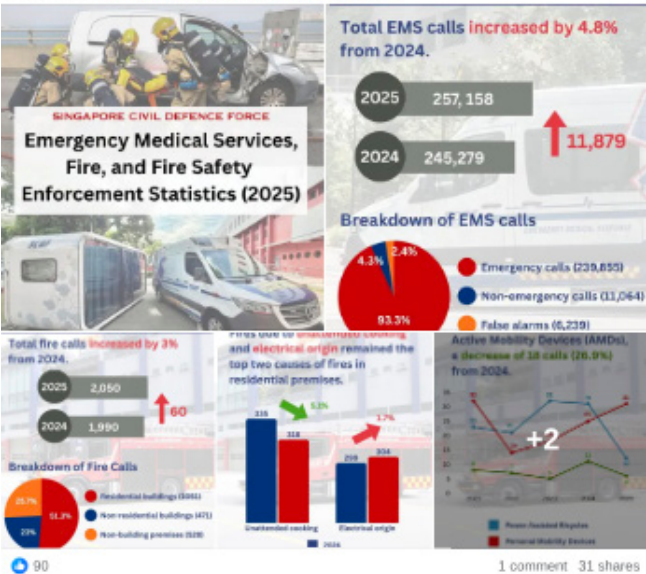
[SCDF Annual Statistics 2025]

The SCDF annual statistics for Emergency Medical Services (EMS), Fires, and Fire Safety Enforcement Checks for Year 2025 were released today.

Key takeaways:

- 1 SCDF responded to 257,158 EMS calls in 2025, an increase of 4.8% from 2024. The number of EMS calls in the next five years is expected to continue trending upwards, due to increasing demand as a result of Singapore's ageing population.
- 2 The overall number of fire calls increased by 3% to 2,050 calls in 2025.
- 3 There were 1,051 fires in residential premises in 2025, an increase of 8.6% from 2024. Fires due to unattended cooking and electrical origin remained the top two causes of fires in residential premises in 2025.
- 4 There were 49 fires involving Active Mobility Devices (AMDs) in 2025, a decrease of 26.9% from 2024. While there has been an overall decrease in fires involving AMDs, this continues to be an area of concern due to its rapid fire spread within confined spaces.
- 5 SCDF continued to enforce a high standard of fire safety in premises and buildings, conducting 14,750 fire safety enforcement checks in 2025.

Read more at <https://jgo.gov.sg/scdf-annual-statistics-2025>.



**National Fire And Emergency Preparedness Council - NFEC**  
Published by Hidayah Md Sham · 11 February at 12:31

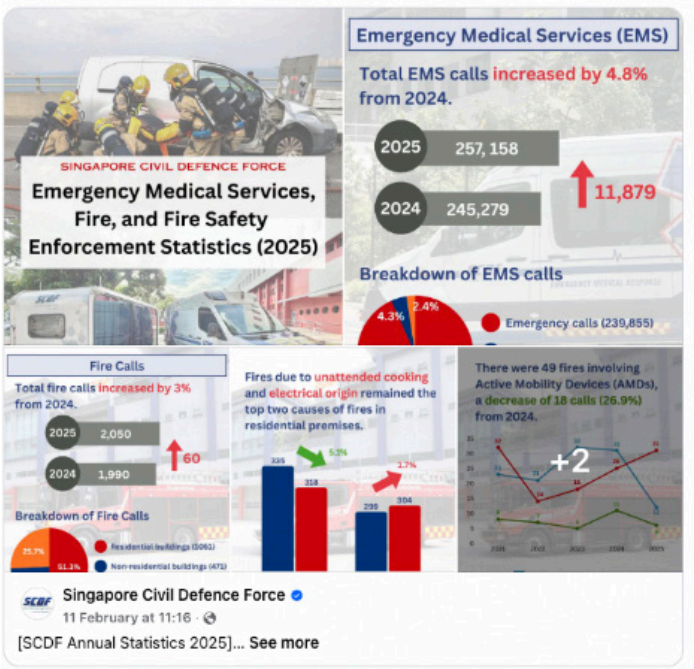
[SCDF's Annual Fire Statistics 2025]

The SCDF released the annual statistics for 2025 earlier today.

Key points to note:

- The overall number of fire calls increased by 3% from 2024.
- The number of residential fires increased by 8.6% from 2025. Fires from unattended cooking and electrical origin continue to be the leading causes of fires in residential premises.
- While fires involving Active Mobility Devices decreased by 26.9% from 2024, this continues to be an area of concern, especially for those that occur in residential premises.

The NFEC will continue to work closely with SCDF and our strategic partners to educate the public on fire safety and prevention. Let's work together to keep our homes, families and community safe.



SCDF's post on the Annual Statistics Release (left) was cross-shared on NFEC's Facebook page (right)

## MND X SCDF X NFEC BOARD GAME

In 2024, the Ministry of National Development (MND) Municipal Services Office (MSO) co-organised the OneService Game Changers Challenge (OGCC) 2024 with Temasek Polytechnic. The challenge aimed to partner with the community to conceptualise and design games that promote considerate behaviours for a better living environment in Singapore.

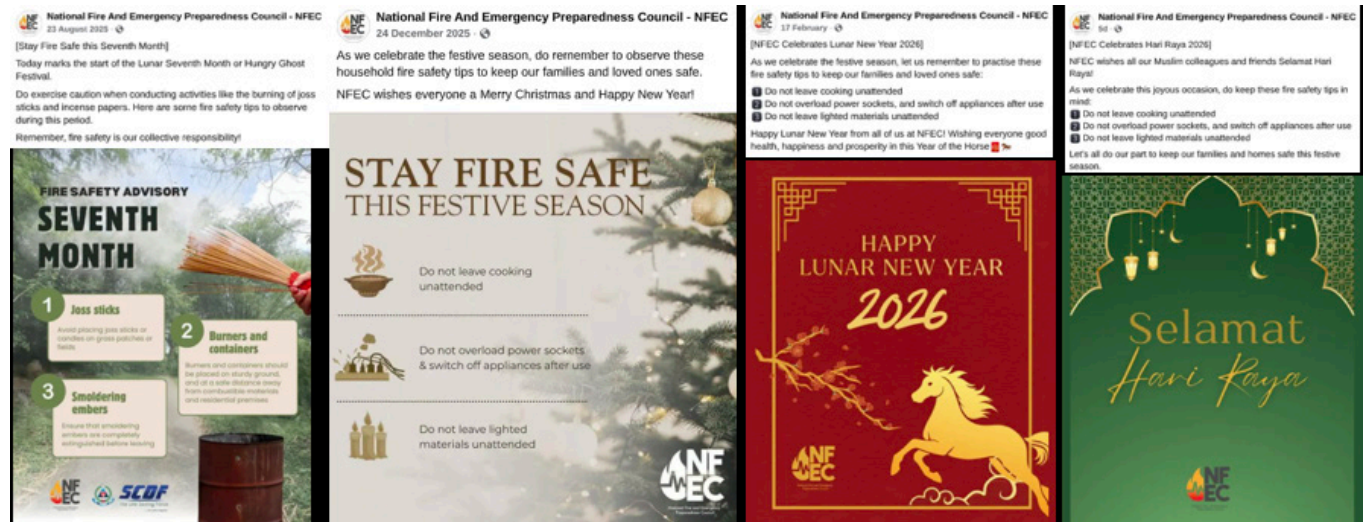
Following the challenge, Publicity Committee collaborated with the MND in 2025 to develop and produce one of the winning entries, titled "Our Tidy Spaces". MND will produce 500 copies of the game, incorporating both NFEC and SCDF logos, for outreach efforts with schools, residents' networks and partner agencies.



Board game prototype

## FIRE SAFETY ADVISORIES

Publicity Committee consistently leveraged social media to disseminate public education messages to enhance community awareness on fire prevention and emergency preparedness. These advisories are strategically timed to coincide with festive periods, reminding the public to practise fire safety during peak celebratory seasons.

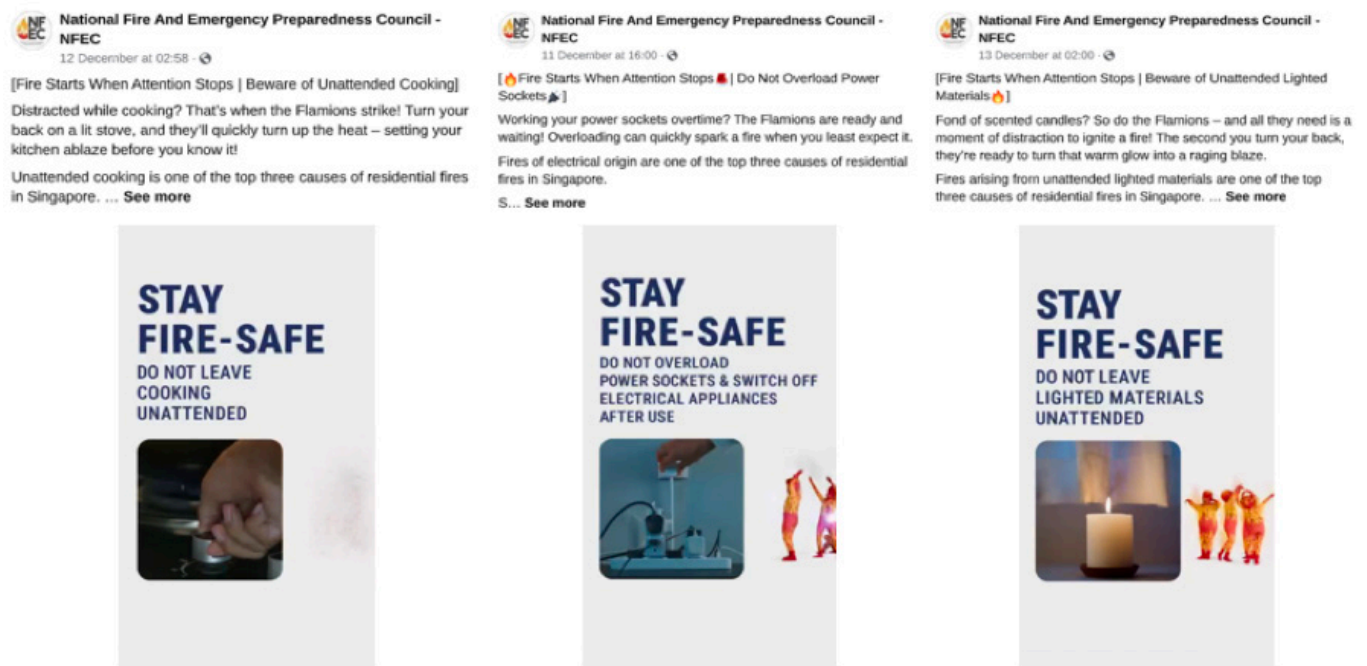


Fire safety advisories put up on NFEC's social media



In 2024, as part of NFEC and SCDF’s Enhanced Fire Safety campaign, three short-form videos were produced to highlight the top causes of residential fires through flame-like characters known as the “Flamions”. These videos, which carried both NFEC and SCDF logos, were further amplified through social media advertising throughout 2025.

In addition to digital outreach, Publicity Committee collaborated with Town Councils in 2025 to put up approximately 100 fire safety banners featuring the Flamion characters at HDB estates across Singapore.



Fire safety videos carrying NFEC’s logo that were boosted via ads on SCDF’s social media channels throughout 2025



The fire safety banners were also publicised on SCDF’s social media, which was cross-shared on NFEC’s Facebook page

# Fire Safety Committee for Schools & Youth

|                     |                         |
|---------------------|-------------------------|
| Co-Chairperson      | : SAC Abdul Razak       |
|                     | : Mr Chang Fook Yong    |
| Secretary           | : MAJ Lutfi Bharoocha   |
| Assistant Secretary | : WO1 Tan Wen Shi       |
| Member              | : Mr Raizan Abdul Razak |

## INTRODUCTION

The National Fire and Emergency Preparedness Council (NFEC) Schools and Youth Committee (SYC) play a pivotal role in shaping Singapore’s culture of safety and resilience among young citizens. Established under the NFEC framework, the committee collaborates closely with the Ministry of Education (MOE) and the Singapore Civil Defence Force (SCDF) through the National Civil Defence Cadet Corps (NCDCC) to embed fire safety and emergency preparedness into the daily lives of students. Its mission is to instill lifelong habits of vigilance and readiness, ensuring that the next generation is well equipped to respond effectively to crises.

Recognising that youth are key advocates of fire safety and civil emergency preparedness, the SYC focuses on educating students both in schools and within their communities. By incorporating essential knowledge and building safety habits at an early age, the committee enhances awareness and strengthens preparedness among young people. This approach ensures that students not only understand emergency procedures but also actively promote safety practices within their families and social circles.

In addition to its school-based initiatives, the SYC has expanded its outreach by the Special Interest Groups (SIGs) across Singapore. These groups, ranging from motorbike enthusiasts to workplace organisations, are engaged through tailored programs that share practical fire safety knowledge applicable to homes, workplaces, and recreational settings. This broader engagement reflects the SYC’s commitment to extending preparedness education beyond schools and into the wider community.

The SYC’s efforts are closely aligned with NFEC’s overarching mission to promote fire prevention and civil emergency preparedness, thereby contributing to a safer and more secure Singapore. To achieve this, the committee works in partnership with key stakeholders such as the MOE’s Safety, Security and Emergency Branch (SSEB), the NCDCC, and SCDF’s Volunteer and Community Partnerships Department (VCPD). Together, they organize meaningful and engaging programs that empower youth and SIG members to become active participants in building a resilient society.

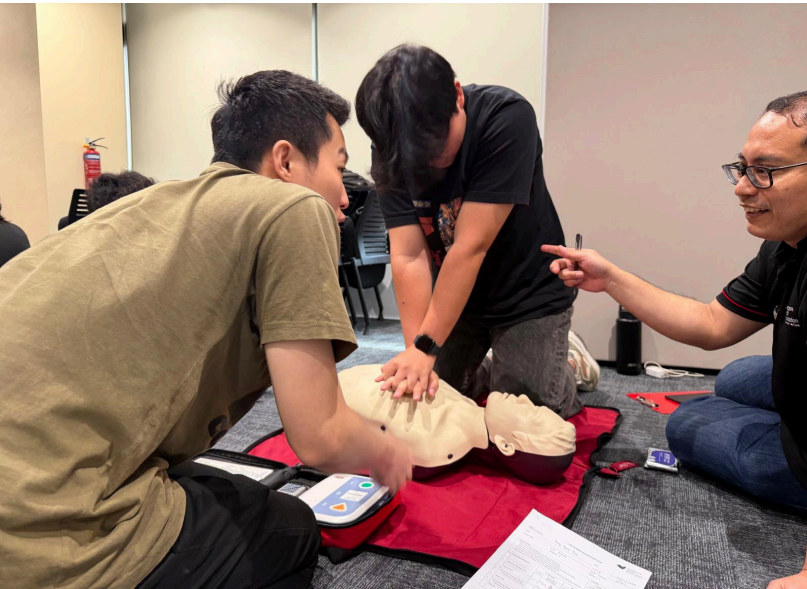
## CIVIL DEFENCE LIONHEARTER (CDLH) INITIATIVES: BASIC FIRST AID + AED TRAINING & PSYCHOLOGICAL FIRST AID TRAINING

The Civil Defence Lionhearter is an additional touch point for the SYC’s initiatives in emergency preparedness for youth. The CDLH caters to students from Institutes of Higher Learning which includes Institute of Technical Education (ITE), Polytechnics & Universities.



**Basic First Aid + AED Training**

In January 2026, SCDF VCPD, in collaboration with the Singapore Heart Foundation, conducted the first run of the Basic First Aid + AED Training for CD Lionhearers. The training was held on 10 January 2026 and involved more than 30 CD Lionhearers from 11 institutions. The programme was designed to equip participants with essential life-saving knowledge and skills, particularly in basic first aid and the use of Automated External Defibrillators (AEDs), to enhance their readiness in emergency situations. In February 2026, a second run of the training was planned as a follow-up to the January session, to extend the training opportunity to additional CD Lionhearers and further strengthen emergency preparedness.



CD Lionhearers gained greater awareness of the importance of early intervention during medical emergencies and the role that trained bystanders can play in saving lives. The hands-on components of the programme such as learning how to spot persons in distress, how to perform basic Cardiopulmonary Resuscitation (CPR) and use of AED helped participants better understand the practical application of such procedures and the safe usage of AEDs.

The training also helped build confidence among the students in responding to emergencies, reinforcing the value of staying calm, acting decisively, and following established life-saving protocols. Upon certification, participants were encouraged to share their knowledge with peers and within their respective institutions, contributing to a more informed, confident, and emergency-ready community.



**Psychological First Aid Training**

In January 2026, SCDF VCPD, funded by the Temasek Foundation and in collaboration with the Singapore Red Cross and SGSecure, conducted two runs of the Psychological First Aid (PFA) Training for CD Lionhearers. The first run was held on 17 January 2026, followed by a second run on 31 January 2026. CD Lionhearers from 11 institutions participated in the training.

The training aimed to equip participants with essential psychological first aid knowledge and skills, enabling them to provide immediate emotional support to individuals affected by emergencies. Through the programme, CD Lionhearers were introduced to key principles of offering comfort, stabilising distressed individuals, and supporting emotional recovery in the immediate aftermath of critical incidents.

Following the training, participating CD Lionhearers developed a better understanding of the psychological impact of emergencies and the importance of timely emotional support alongside physical first aid. The training enhanced their awareness of how calm communication, active listening, and reassurance can help reduce distress and promote a sense of safety among affected individuals.

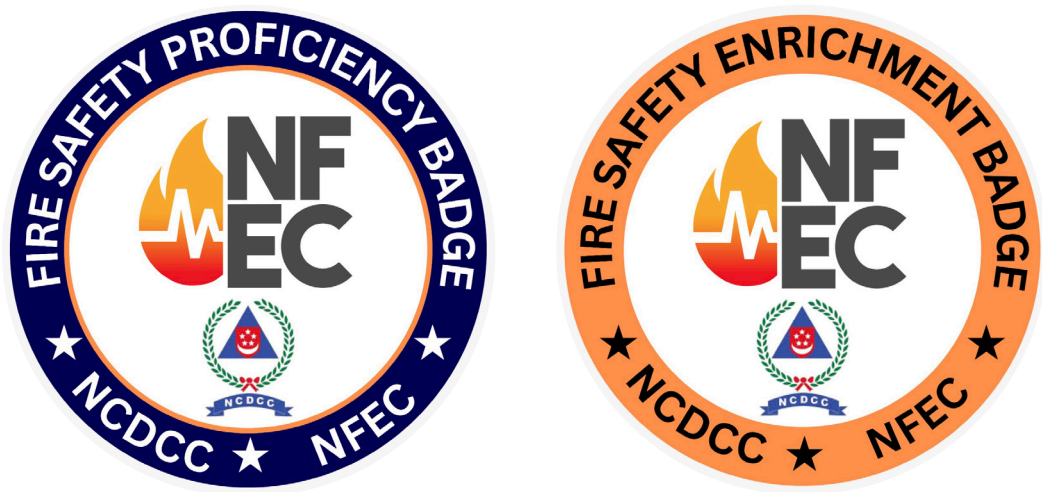
Participants also gained greater confidence in recognising signs of emotional distress and applying appropriate psychological first aid techniques within their scope as trained responders. Upon certification, CD Lionhearers were encouraged to share their knowledge within their respective institutions and communities, contributing to a more compassionate, resilient, and emergency-prepared environment.





NFEC FIRE PROFICIENCY BADGE

At the NFEC Retreat 2025, the NFEC Fire Safety Proficiency Badge and Fire Safety Enrichment Badge was approved to be introduced in NCDCC. The objective is to enhance impact of NFEC in the community by encouraging students to learn more about fire safety and emergency preparedness. The badges will be rolled out in the 2nd half of 2026.



SPECIAL INTEREST GROUP (SIG) OUTREACH

The SYC is able to extend its outreach to the community through partnerships and engagement with Special Interest Groups. In this regard, 3rd SCDF Division’s Community Engagement Branch (CEB), with the support of SCDF VPCD, frequently organises Responder Plus Programmes for these interest groups. These programmes are designed to better equip participants with practical lifesaving knowledge and skills that they can apply in real-life situations, as well as share with their families and peers, thereby amplifying the reach and impact of community preparedness efforts.

The Friends of NFEC initiative, which was approved in WY25/26, provides the SYC with a volunteer pool to strengthen NFEC’s presence at public-facing events. These include Community Resilience Days, Safety & Security Carnivals, booths at Special Interest events, HFSC/BASH booths, as well as other outreach activities aimed at raising public awareness on lifesaving skills and emergency preparedness.

The pilot implementation of the Friends of NFEC initiative is currently limited to SCDF officers. For their time committed to these events, officers will be compensated through the granting of off-in-lieu in accordance with SCDF HRD’s directives. Looking ahead, the SYC intends to expand this initiative to include partners such as MOE and Shaw, subject to feasibility and alignment with stakeholder requirements.



Through engagement with Special Interest Groups, the SYC aims to further expand outreach to the wider community and ensure that every citizen is equipped with valuable lifesaving knowledge, thereby contributing to a more resilient and prepared society as Singapore continues to develop as a nation.



FUTURE PLANS

Looking ahead, for WY 2026/27 SYC will continue to strengthen outreach efforts to students across all levels and engage key stakeholders in the school ecosystem to cultivate a strong culture of fire safety and civil emergency preparedness.

To achieve this, SYC intends to conduct engagements during key CDLH events and forums to better understand the perspectives of students and youths on emergency preparedness. The insights obtained will shape the development of future programmes by SYC.

Additionally, the SYC is looking forward to increasing engagement with the Special Interest Groups by carrying out a range of initiatives aimed at promoting fire safety and civil emergency preparedness through various outreach efforts and collaborations within the wider community. With Friends of NFEC, there will be a larger pool of volunteers to ensure that these outreach efforts are well supported.



# KEY HIGHLIGHTS OF ACTIVITIES FOR WY 25/26

## NFEC FIRE SAFETY SEMINAR - 26 August 2025



## MASS FIRE EVACUATION DRILL - 5 September 2025 at City Energy Pte Ltd, Senoko



## BETTER AWARENESS, SAFER HOMES - 19 October 2025 at Plaza 128, Lor 1 Toa Payoh



## THE SCHOOLS AND YOUTH ACTIVITIES FOR WY 2025



## NFEC 39<sup>TH</sup> ANNUAL GENERAL MEETING - 10 July at Four Points Sheraton Hotel



## TOTAL DEFENCE AWARDS 2025 - 6 November 2025 at Marriot Hotel



## MINISTER APPRECIATION LUNCH - 1 November at Grand Hyatt Hotel





# Fund Raising & Membership Committee

- Co-Chairman
- : Mr Steven Goh
- : Mr Raymond Chin
- Secretary
- : CPT Caleb Cheang
- Assistant Secretary
- : WO2 Md Hariz Abu Hassan

## INTRODUCTION

The role of the Fund Raising and Membership Committee (FRMC) is to raise funds and seek partnership with organizations to aid the Council in conducting its public education activities and campaigns targeted at increasing the population’s level of awareness and skills on fire safety and civil emergency preparedness.

## STRATEGIC PARTNER ENGAGEMENTS

In 2025, FRMC successfully engaged two key strategic partners that align with NFEC’s mission of building a fire-safe and resilient nation.

### CITY ENERGY PARTNERSHIP

FRMC established a strategic partnership with City Energy, recognising their significant role in Singapore’s energy infrastructure and their shared commitment to safety excellence. As part of this engagement, NFEC hosted City Energy representatives for a comprehensive learning journey at SCDF Fire Stations and Division. This initiative provided valuable insights into fire safety protocols and emergency response procedures, whilst exploring collaborative opportunities to leverage resources and strengthen fire safety awareness within the energy sector. In an exchange of visits, City Energy also hosted NFEC at Life by City Energy to learn about its latest technology to raise fire safety standards in use of gas appliances. This mutual learning approach strengthened the partnership and enhanced both organisations’ understanding of fire safety best practices across different domains, providing valuable insights to collaborate on improving fire safety messaging and information.



NFEC Visit to Life by City Energy



City Energy’s Learning Journey to SCDF Fire Station and Division

## WORKPLACE SAFETY & HEALTH (WSH) COMMITTEE COLLABORATION

FRMC also established a strategic partnership with the WSH Committee, which comprises balanced representation from workers’ unions across Singapore, recognising the inherent connection between workplace safety and fire emergency preparedness. Through a comprehensive learning journey at SCDF, WSH Committee members developed deeper insights into fire safety protocols and emergency response procedures. This partnership creates opportunities for collaborative initiatives that can strengthen safety awareness and messaging throughout Singapore’s diverse workplace environments.



NFEC sharing with WSH Committee



WSH Committee Learning Journey to SCDF

## FUTURE PLANS

FRMC will continue to build upon these strategic partnerships established and explore opportunities for joint programmes and resource sharing. The Committee will prioritise efforts to engage additional prospective partners based on scheduled events and activities in WY 2026/27.

The Committee will organise the NFEC 9th Charity Charity Golf Tournament, marking this significant milestone whilst raising funds to support NFEC’s fire prevention and emergency preparedness programmes. This special anniversary event will provide an excellent platform to engage with corporate partners and stakeholders in celebrating NFEC’s four decades of service to Singapore.

Fundraising will also be conducted through the annual charity film premiere in partnership with Shaw Theatres, continuing this successful tradition to support NFEC’s various fire prevention and emergency preparedness programmes.

The Committee would like to express its appreciation to all individuals and corporate well-wishers for their continuous support to NFEC. In particular, the Committee extends gratitude to City Energy and the WSH Committee for their commitment to enhancing fire safety awareness and continues to thank the Shaw Foundation for being an integral and supportive stakeholder over the years.



# Governance

## NFEC BOARD OF DIRECTORS

The NFEC Board is committed to maintaining high standards of governance aligned to the Charity’s objectives of promoting fire safety and emergency preparedness for the population. The Board is headed by the Chairman and Vice Chairman with the Executive Director responsible for the smooth and effective functioning of the Council.

## CONFLICT OF INTEREST POLICY

All Council members and staff are required to comply with the NFEC’s Conflict of Interest policy. The Council has put in place documented procedures for Board members and staff to declare actual or potential conflicts of interests upon appointment and on a need-to basis. Board members are to abstain from decision-making on matters where they have a conflict of interest. The full policy document can be found at [www.nfec.org.sg](http://www.nfec.org.sg).

## NFEC BOARD OF DIRECTORS MEETING ATTENDANCE

| Name                          | Appointment        | Date of Appointment | Attendance | Percentage |
|-------------------------------|--------------------|---------------------|------------|------------|
| Mr Markham Shaw Chai Chung    | Chairman           | 1 November 1997     | 6/6        | 100        |
| Mr John Wu Voon Liang         | Vice-Chairman      | 1 April 2020        | 6/6        | 100        |
| SAC Alan Chow Mun Keong       | Executive Director | 1 May 2024          | 6/6        | 100        |
| COL Png Yan Da                | Honorary Treasurer | 1 April 2024        | 4/6        | 67         |
| Mr Benedict Koh Yong Pheng    | Member             | 1 April 2008        | 5/6        | 83         |
| Mr Edwin Yap Seng Wee         | Member             | 1 April 2010        | 4/6        | 67         |
| Mr Raymond Teo Swee Heng      | Member             | 1 April 2014        | 5/6        | 83         |
| Mr Robert Ronald              | Member             | 1 April 2016        | 4/6        | 67         |
| Mr Koh Lee Wang Terence       | Member             | 1 April 2016        | 5/6        | 83         |
| Mr Steven Goh Leng Heng       | Member             | 1 April 2016        | 6/6        | 100        |
| Mr Raizan Bin Abdul Razak     | Member             | 1 April 2016        | 4/6        | 67         |
| Mr Christopher Tan Eng Kiong  | Member             | 1 April 2020        | 3/6        | 50         |
| Mr Bernard Lew Buang Keng     | Member             | 16 July 2021        | 5/6        | 83         |
| Ms Yen Tan                    | Member             | 1 April 2022        | 5/6        | 83         |
| Ms Tong Sook Yean             | Member             | 1 April 2022        | 5/6        | 83         |
| AC Leslie Thevanesar Williams | Member             | 1 July 2022         | 4/6        | 67         |
| Mr Tok Hock Soon              | Member             | 1 May 2025          | 5/6        | 83         |
| Mr Chang Fook Yong            | Member             | 2 January 2024      | 5/6        | 83         |
| SAC Abdul Razak Abdul Raheem  | Member             | 1 April 2024        | 2/6        | 33         |
| Mr Jovan Cai Jinfeng          | Member             | 1 April 2024        | 4/6        | 67         |
| Ms Michelle Lam Mei San       | Member             | 1 April 2024        | 4/6        | 67         |
| Mr Raymond Chin Ming Jie      | Member             | 25 April 2024       | 3/6        | 50         |
| Mr Joshua Lo Mien Kong        | Member             | 17 July 2024        | 6/6        | 100        |

# National Fire And Emergency Preparedness Council

(REGISTERED UNDER THE SOCIETIES ACT1966)

**UEN No. S86SS0064F**

## Statutory Reports

For the financial year ended

**31<sup>st</sup> March 2026**



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NATIONAL FIRE AND EMERGENCY PREPAREDNESS COUNCIL (NFEC)  
(Registered under the Societies Act 1966)

STATEMENT BY THE BOARD OF DIRECTORS

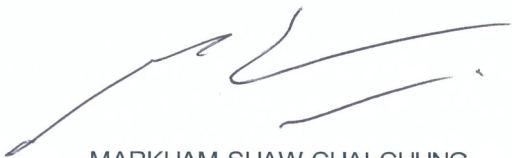
In the opinion of the Board of Directors,

- (a)

the accompanying financial statements, together with the notes thereon are drawn up in accordance with Societies Act 1966, Charities Act 1994 and other relevant regulations, and Financial Reporting Standards in Singapore, so as to present fairly, in all material respect, the financial position of National Fire and Emergency Preparedness Council (NFEC) (the Council) as at 31 March 2026 and of the financial performance, changes in accumulated fund and cash flows of the Council for the year then ended; and
- (b)

At the date of this report, there are reasonable grounds to believe that the Council will be able to pay its debts as and when they fall due.

ON BEHALF OF THE BOARD

  
MARKHAM SHAW CHAI CHUNG  
Chairman

  
NEO JIA QI  
Honorary Treasurer

Singapore, 25 MAY 2026



**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF  
NATIONAL FIRE AND EMERGENCY PREPAREDNESS COUNCIL (NFEC)  
(Registered under the Societies Act 1966)**

**REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS**

**Opinion**

In our opinion, the accompanying financial statements are properly drawn up in accordance with:

- the provisions of Societies Act 1966 (Societies Act);
- Charities Act 1994 and other relevant regulations (Charities Act and Regulations); and
- Financial Reporting Standards in Singapore (FRSs)

so as to present fairly, in all material respects, the financial position of National Fire and Emergency Preparedness Council (NFEC) (the Council) as at 31 March 2026 and the results, changes in accumulated fund and cash flows of the Council for the year ended on that date.

The financial statements we have audited comprise:

- the statement of financial position as at 31 March 2026;
- the statement of comprehensive income for the year then ended;
- the statement of changes in accumulated fund for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, including material accounting policy information.

**Basis for Opinion**

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Council in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Other Information**

Management is responsible for the other information. The other information comprises the Statement by the Board of Directors, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Responsibilities of Management and Directors for the Financial Statements**

Management is responsible for the preparation of financial statements that give fair presentation in accordance with the provisions of Societies Act, Charities Act and Regulations and FRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

**Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In our opinion,

- a) the accounting and other records required to be kept by the council have been properly kept in accordance with the provisions of the Societies Regulations enacted under Societies Act, the Charities Act and Regulations; and
- b) the fund-raising appeals held during the year ended 31 March 2026 have been carried out in accordance with Regulation 6 of Societies Regulations issued under Societies Act and proper accounts and other records of the fund-raising appeals have been kept.

During the course of our audit, nothing came to our attention that caused us to believe that during the year:

- a) the Council has not used the donation monies received in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- b) the Council has not complied with the requirements of Regulation 15 (Fund-raising expenses) of the Charites (Institutions of a Public Character) Regulations.

The engagement partner on the audit resulting in this auditor’s report is Soo Chin Chyuan.

  
CYPRESS SINGAPORE PAC  
Public Accountants and  
Chartered Accountants  
Singapore

Date, 25 May 2026

NATIONAL FIRE AND EMERGENCY PREPAREDNESS COUNCIL (NFEC)  
(Registered under the Societies Act 1966)

STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2026

|                                  | Note | 2026<br>SGD      | 2025<br>SGD      |
|----------------------------------|------|------------------|------------------|
| ACCUMULATED FUND                 | 3    | <u>1,802,071</u> | <u>1,782,354</u> |
| Represented by:                  |      |                  |                  |
| NON-CURRENT ASSETS               |      |                  |                  |
| Plant and equipment              | 4    | -                | -                |
| Right-of-use asset               | 5    | 3,669            | 5,242            |
| Investments                      | 6    | 505,986          | 507,995          |
| CURRENT ASSETS                   |      |                  |                  |
| Investments                      | 6    | 500,093          | 502,500          |
| Other receivable and prepayments | 7    | 3,769            | 3,066            |
| Cash and cash equivalents        | 12   | 816,657          | 791,225          |
|                                  |      | <u>1,320,519</u> | <u>1,296,791</u> |
| Less:                            |      |                  |                  |
| CURRENT LIABILITIES              |      |                  |                  |
| Other payable and accruals       | 8    | 24,222           | 22,263           |
| Lease liability                  | 9    | 1,608            | 1,530            |
|                                  |      | <u>25,830</u>    | <u>23,793</u>    |
| NET CURRENT ASSETS               |      | <u>1,294,689</u> | <u>1,272,998</u> |
|                                  |      | <u>1,804,344</u> | <u>1,786,235</u> |
| Less:                            |      |                  |                  |
| NON-CURRENT LIABILITY            |      |                  |                  |
| Lease liability                  | 9    | 2,273            | 3,881            |
|                                  |      | <u>1,802,071</u> | <u>1,782,354</u> |



NATIONAL FIRE AND EMERGENCY PREPAREDNESS COUNCIL (NFEC)  
(Registered under the Societies Act 1966)

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2026

|                                                               | Note | 2026<br>SGD      | 2025<br>SGD      |
|---------------------------------------------------------------|------|------------------|------------------|
| INCOME                                                        |      |                  |                  |
| Donation received- tax exempt                                 |      | 100,000          | 100,000          |
| Fire safety seminar                                           |      | 186,735          | 173,385          |
| Fire safety orientation toolkits                              |      | -                | 18               |
| NFEC anniversary and awards night                             |      | -                | 69,080           |
| NFEC charity film premiere                                    |      | -                | 63,470           |
| Interest from fixed deposits                                  |      | 4,065            | 5,987            |
| Interest on bonds                                             |      | 23,815           | 19,430           |
|                                                               |      | <u>314,615</u>   | <u>431,370</u>   |
| Less: EXPENDITURE                                             |      |                  |                  |
| EVENT EXPENSES                                                |      |                  |                  |
| Fire safety seminar                                           |      | (86,645)         | (82,031)         |
| NFEC anniversary and awards night                             |      | -                | (91,200)         |
| NFEC charity film premiere                                    |      | -                | (13,238)         |
| ADMINISTRATIVE EXPENSES                                       |      |                  |                  |
| Annual general meeting                                        |      | (5,036)          | (5,851)          |
| Depreciation of right-of-use asset                            |      | (1,573)          | (1,573)          |
| Employee benefits expenses                                    | 10   | (166,108)        | (158,707)        |
| Entertainment                                                 |      | (1,854)          | (714)            |
| Interest expense on lease liability                           |      | (236)            | (310)            |
| Printing, postage and stationery                              |      | (2,735)          | (3,011)          |
| Other operating expenses                                      |      | (30,711)         | (26,952)         |
|                                                               |      | <u>(294,898)</u> | <u>(383,587)</u> |
| SURPLUS OF INCOME OVER EXPENDITURE                            |      | 19,717           | 47,783           |
| TAXATION                                                      | 11   | -                | -                |
| NET SURPLUS FOR THE YEAR                                      |      | <u>19,717</u>    | <u>47,783</u>    |
| OTHER COMPREHENSIVE INCOME                                    |      |                  |                  |
| Items that will not be reclassified to profit or loss         |      | -                | -                |
| Items that may be reclassified subsequently to profit or loss |      | -                | -                |
| Other comprehensive income, net of tax                        |      | -                | -                |
| TOTAL COMPREHENSIVE INCOME FOR THE YEAR                       |      | <u>19,717</u>    | <u>47,783</u>    |

NATIONAL FIRE AND EMERGENCY PREPAREDNESS COUNCIL (NFEC)  
(Registered under the Societies Act 1966)

STATEMENT OF CHANGES IN ACCUMULATED FUND FOR THE YEAR ENDED 31 MARCH 2026

|                                         | Accumulated<br>Fund<br>SGD |
|-----------------------------------------|----------------------------|
| BALANCE AS AT 1 APRIL 2024              | 1,734,571                  |
| Total comprehensive income for the year | 47,783                     |
| BALANCE AS AT 31 MARCH 2025             | <u>1,782,354</u>           |
| Total comprehensive income for the year | 19,717                     |
| BALANCE AS AT 31 MARCH 2026             | <u>1,802,071</u>           |



NATIONAL FIRE AND EMERGENCY PREPAREDNESS COUNCIL (NFEC)  
(Registered under the Societies Act 1966)

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2026

|                                                     | Note | 2026<br>SGD | 2025<br>SGD |
|-----------------------------------------------------|------|-------------|-------------|
| CASH FLOWS FROM OPERATING ACTIVITIES                |      |             |             |
| Surplus before taxation                             |      | 19,717      | 47,783      |
| Adjustment for:                                     |      |             |             |
| Depreciation of right-of-use asset                  |      | 1,573       | 1,573       |
| Interest expense on lease liability                 |      | 236         | 310         |
| Interest from fixed deposits                        |      | (4,065)     | (5,987)     |
| Interest on bond                                    |      | (23,815)    | (19,430)    |
| Operating cash flows before working capital changes |      | (6,354)     | 24,249      |
| CHANGES IN WORKING CAPITAL                          |      |             |             |
| Prepaid operating expenses                          |      | (243)       | (2,522)     |
| Other payable and accruals                          |      | 1,959       | 3,912       |
|                                                     |      | 1,716       | 1,390       |
| Cash effect of operating activities                 |      | (4,638)     | 25,639      |
| Interest from fixed deposits received               |      | 4,065       | 5,987       |
| NET CASH EFFECT OF OPERATING ACTIVITIES             |      | (573)       | 31,626      |
| CASH FLOWS FROM INVESTING ACTIVITIES                |      |             |             |
| Interest on bond received                           |      | 30,678      | 16,681      |
| Proceeds from redemption of bond                    |      | 500,000     | 250,000     |
| Investment in bond                                  |      | (502,907)   | (507,995)   |
| NET CASH EFFECT OF INVESTING ACTIVITIES             |      | 27,771      | (241,314)   |
| CASH FLOWS FROM FINANCING ACTIVITY                  |      |             |             |
| Payment of lease liability                          | 9    | (1,766)     | (1,766)     |
| NET CASH EFFECT OF FINANCING ACTIVITY               |      | (1,766)     | (1,766)     |
| NET CHANGE IN CASH AND CASH EQUIVALENTS             |      | 25,432      | (211,454)   |
| CASH AND CASH EQUIVALENTS AS AT 1 APRIL             | 12   | 791,225     | 1,002,679   |
| CASH AND CASH EQUIVALENTS AS AT 31 MARCH            | 12   | 816,657     | 791,225     |

NATIONAL FIRE AND EMERGENCY PREPAREDNESS COUNCIL (NFEC)  
(Registered under the Societies Act 1966)

NOTES TO THE FINANCIAL STATEMENTS – 31 MARCH 2026

1. GENERAL INFORMATION

The Council is registered as a society in Singapore under Societies Act 1966 and is domiciled in Singapore. The mission of the Council is to make Singapore safe by promoting fire safety and emergency preparedness amongst the public.

The registered office and principal place of business of the Council is at Central Fire Station, 62 Hill Street, Singapore 179367.

The Council is a registered charity under Charities Act 1994 since 30 September 1986. The Council is an Institute of Public Character from 29 June 2024 to 28 June 2027, and is subject to future renewal.

2. MATERIAL ACCOUNTING POLICIES

2.1 Basis of accounting

The financial statements are prepared in accordance with the provisions of the Financial Reporting Standards in Singapore issued by Accounting and Corporate Regulatory Authority.

The financial statements are presented in Singapore dollar.

The financial statements are prepared in accordance with the historical cost convention except as disclosed in the accounting policies below.

The financial statements for the financial year ended 31 March 2026 are authorised to be issued on the date of the Statement by the Board of Directors.

2.2 Adoption of new and amended Financial Reporting Standards (FRS)

The accounting policies adopted in the financial year are consistent with those used in the previous financial year except for the adoption of certain new and amended FRSs effective for the financial year beginning 1 April 2025. The adoption of these new and amended FRSs has no significant effect on the financial statements.

2.3 Issued but not yet effective FRSs

The following table discloses the new standards and amendments to standard that have been issued are not yet effective and have not been applied in preparing these financial statements.

| Description                                                                                                             | Effective for financial period beginning on or after |
|-------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|
| Amendments to FRS 109 and FRS 107: Amendments to the Classification and Measurement of Financial Instruments            | 1 January 2026                                       |
| Annual Improvements to FRSs - Volume 11                                                                                 | 1 January 2026                                       |
| FRS 118 Presentation and Disclosure in Financial Statements                                                             | 1 January 2027                                       |
| FRS 119 Subsidiaries without Public Accountability: Disclosures                                                         | 1 January 2027                                       |
| Amendments to FRS 110 and FRS 28: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture | To be determined                                     |



The adoption of the above new and amended standards will have no material impact on the financial statements in the year of initial application, except:

FRS 118 Presentation and Disclosure in Financial Statements

- New categories in the statement of profit or loss, requiring classification of all income and expenses into five categories: operating, investing, financing, income taxes, and discontinued operations.
- Introduction of new mandatory subtotals, such as:
  - Operating profit
  - Profit or loss before financing and income taxes
  - Profit or loss
- Classification of income and expenses depends on whether the entity has a main business activity of investing in assets or providing financing to customers.
- Disclosure of Management-Defined Performance Measures (MPMs), including a reconciliation to the most directly comparable subtotal required by the standard and detailed explanations on their calculation and purpose.
- Clearer principles for aggregation and disaggregation, and the location of disclosures in primary statements versus notes, based on the role of the information.

Amendments have also been made to other FRSs:

- FRS 7 Statement of Cash Flows: The starting point for indirect cash flow presentation has been updated to “operating profit or loss”; the optional classification of dividends and interest has been removed.
- Certain disclosure requirements formerly under FRS 1 have been moved to:
  - FRS 8 Accounting Policies, Changes in Accounting Estimates and Errors, expected to be retitled Basis of Preparation of Financial Statements.
  - FRS 34 Interim Financial Reporting, which has been amended to include MPM disclosures.

2.4 Significant judgements by the board of directors in applying accounting policies

In the process of applying the Council’s accounting policies, the board of directors did not make any significant judgements, apart from those involving estimations, that have significant effects on the amounts recognised in the financial statements.

2.5 Key sources of estimation uncertainty

The preparation of financial statements in conformity with Financial Reporting Standards in Singapore requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as at the date of the financial statements, and the reported amounts of income and expenses during the financial year. Although these estimates are based on the board of directors’ best knowledge of current event and actions, actual results may differ from those estimates.

There are no significant key assumptions concerning the future, nor other key sources of estimation uncertainty at the year end that would have significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year except for:

Depreciation of plant and equipment

The estimates of the residual values, useful lives and related depreciation charges for the plant and equipment are based on commercial and production factors which could change significantly as a result of technical innovations and competitors’ actions in response to the market conditions.

The Council anticipates that the residual values of its plant and equipment will be insignificant. As a result, residual values are not being taken into consideration for the computation of the depreciable amount.

Changes in the expected level of usage and technological development could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised.

2.6 Plant and equipment and depreciation

Plant and equipment are initially stated at cost. Subsequent to initial recognition, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses.

Depreciation of an asset commences when the asset is available for use. Depreciation is provided on gross carrying amounts less residual value in equal annual instalments over the estimated lives of the assets. The estimated useful lives are as follows:

|           | No. of years |
|-----------|--------------|
| Equipment | 5            |
| Computer  | 5            |

The residual value and the useful life of an asset is reviewed at each year end, and if expectations are different from previous estimate, changes are made to the depreciation charge for the remaining undepreciated amount.

Fully depreciated assets are retained in the financial statements until they are no longer in use or disposed and no further charges for depreciation is made in respect of these assets. Any gain or loss arising from the derecognition of the asset is recognised in the statement of comprehensive income.

When events or changes in circumstances indicate that the carrying amount of an asset is not recoverable, impairment loss is recognised in the statement of comprehensive income.

2.7 Right-of-use asset

The council recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the present value of total lease liabilities adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the site which the underlying asset is located, less any lease incentives received. Subsequent to initial recognition, right-of-use asset is stated at cost less accumulated depreciation and accumulated impairment losses, if any, and an adjustment for certain remeasurements of the lease liability.

Depreciation of a right-of-use asset commences from the commencement date of the lease to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful life is as follows:

|        | No. of months |
|--------|---------------|
| Copier | 60            |

2.8 Investments

These investments are non-derivative financial assets classified as ‘amortised cost financial asset’ as the financial asset gives rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. These investments are stated at amortised cost and adjusted for any loss allowance at the year end.

2.9 Financial assets

Financial assets are classified as ‘financial assets at fair value through profit or loss’, ‘amortised costs’, or ‘fair value through other comprehensive income’ financial assets. Financial assets are recognised in the statement of financial position when the Council becomes a party to the contractual provisions of the financial assets.



All financial assets are initially recognised at fair value plus any directly attributable transactional costs, except for trade receivables at their transaction price if the trade receivables do not contain a significant financing component in accordance with FRS115. The classification of financial assets, after initial recognition, is re-evaluated and reclassified where allowed and appropriate.

All financial assets are measured at fair value through profit or loss unless they are measured at amortised cost or at fair value through other comprehensive income.

#### 2.10 Fixed deposits, cash at bank and on hand

Fixed deposits, cash at bank and on hand are classified and accounted for as amortised cost financial assets as the contractual cash flows of the assets comprise solely principal and interest payments and financial asset is held by the entity with the objective to collect contractual cash flows. These assets are carried at amortised cost using the effective interest method.

Gains or losses are recognised in the statement of comprehensive income when these amortised cost financial assets are derecognised or impaired, as well as through the amortisation process.

Interest income is recognised on time apportioned basis using the effective interest method.

#### 2.11 Cash and cash equivalents

Cash and cash equivalents included in the statement of cash flows comprise cash on hand, non-restricted bank balances and fixed deposits with original maturity of three months or less, net of bank overdrafts which are repayable on demand.

#### 2.12 Impairment of non-financial assets

As at each year end, non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. Whenever the carrying amount of an asset exceeds its recoverable amount, an impairment loss is recognised in the statement of comprehensive income unless it reverses a previous revaluation credited to reserve. The recoverable amount is the higher of an asset's net selling price and value in use. The net selling price is the amount realisable from the sale of the asset in an arm's length transaction. Value in use is the present value of estimated future cash flows expected to arise from the continuing use of the asset and from its disposal at the end of its useful life. Recoverable amounts are estimated for individual assets or, if impossible to be estimated individually, for the cash-generating unit in which the asset is deployed.

Reversal of an impairment loss previously recognised is recorded to the extent the impairment loss had previously been recognised. A reversal of an impairment loss on a revalued asset is credited directly to reserve, unless the impairment loss on the same revalued asset was previously expensed in the statement of comprehensive income, in which case it is recognised as income.

#### 2.13 Lease liability

Lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the council's incremental borrowing rate of similar asset. Generally, the council uses its incremental borrowing rate as the discount rate.

Lease payments included in the measurement of lease liability comprise the following:

- Fixed payments, including in-substance fixed payments;
- Variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- Amounts expected to be payable under a residual value guarantee; and

- The exercise price under a purchase option that the council is reasonably certain to exercise, lease payments in an optional renewal period if the council is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the council is reasonably certain not to terminate early.

Lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the council's estimate of the amount expected to be payable under a residual value guarantee, or if the council changes its assessment of whether it will exercise a purchase, extension or termination option. a lessee shall use an unchanged discount rate, unless the change in lease payments results from a change in floating interest rates.

When a lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

#### 2.14 Other payables

These liabilities, which are normally settled on 30 – 90 day terms, are financial liabilities. Financial liabilities are recognised in the statement of financial position when, and only when, the entity becomes a party to the contractual provisions of the financial instrument. Financial liabilities are initially recognised at fair value of consideration received less directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method.

Gains and losses are recognised in the statement of comprehensive income when the liabilities are derecognised as well as through the amortisation process. The liabilities are derecognised when the obligation under the liability is discharged or cancelled or expire.

#### 2.15 Provisions

Provisions are recognised when the Council has a present obligation as a result of a past event which is probable and will result in an outflow of economic benefits that can be reliably estimated.

#### 2.16 Income recognition

Donations are recognised as and when the Council's entitlement to such income is established with no significant uncertainty and the amount can be measured with sufficient reliability. This normally coincides with the receipt of the donation in full.

Income from seminar and other events are recognised when enforceable performance obligations are satisfied. Performance obligation is satisfied when the information on fire-safety related issues and the latest developments in the field of fire safety legislation and prevention have been transferred to the participants.

#### 2.17 Employee benefits

Employee benefits, which include base pay, cash bonuses, contribution to defined contribution plans such as the Central Provident Fund and other staff-related allowances, are recognised in the statement of comprehensive income when incurred. For defined contribution plans, contributions are made to publicly or privately administered funds on a mandatory, contractual or voluntary basis. Once the contributions have been paid, there will be no further payment obligations.

Employee entitlement to annual and other leave is recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the year end.

#### 2.18 Functional currency

Functional currency is the currency of the primary economic environment in which the entity operates. The financial statements are prepared using Singapore dollar as the functional currency.



2.19 Offsetting financial instruments

Certain financial assets and liabilities offset each other and the net amount is reported in the statement of financial position when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle them on a net basis, or realise the asset and settle the liability simultaneously.

3. ACCUMULATED FUND

The accumulated fund is an unrestricted fund reserved for expenditure in accordance with the mission of the Council as stated in Note 1 to the Financial Statements.

4. PLANT AND EQUIPMENT

|                                         | Equipment<br>SGD | Computer<br>SGD | Total<br>SGD |
|-----------------------------------------|------------------|-----------------|--------------|
| <u>Cost</u>                             |                  |                 |              |
| As at 1 April 2024/ 31 March 2025/ 2026 | 7,897            | 2,421           | 10,318       |
| <u>Accumulated depreciation</u>         |                  |                 |              |
| As at 1 April 2024/ 31 March 2025/ 2026 | 7,897            | 2,421           | 10,318       |
| <u>Carrying amount</u>                  |                  |                 |              |
| As at 31 March 2026                     | -                | -               | -            |
| As at 31 March 2025                     | -                | -               | -            |

5. RIGHT-OF-USE ASSET

The Council leases a copier which is accounted for in accordance with FRS 116. The carrying amount of right-of-use asset and its movements during the year are as follows:

|                                   | Copier<br>SGD |
|-----------------------------------|---------------|
| <u>Cost</u>                       |               |
| As at 1 April 2025/ 31 March 2026 | 7,758         |
| <u>Accumulated depreciation</u>   |               |
| As at 1 April 2024                | 943           |
| Depreciation for the year         | 1,573         |
| As at 31 March 2025               | 2,516         |
| Depreciation for the year         | 1,573         |
| As at 31 March 2026               | 4,089         |
| <u>Carrying amount</u>            |               |
| As at 31 March 2026               | 3,669         |
| As at 31 March 2025               | 5,242         |

6. INVESTMENTS

|                                                                             | 2026<br>SGD      | 2025<br>SGD      |
|-----------------------------------------------------------------------------|------------------|------------------|
| Investment in bonds:                                                        |                  |                  |
| HDB bond with a coupon rate of 2.627% per annum maturing on 9 June 2025     | -                | 502,500          |
| HDB bond with a coupon rate of 2.977% per annum maturing on 15 March 2027   | 500,093          | -                |
| HDB bond with a coupon rate of 1.845% per annum maturing on 23 January 2029 | 505,986          | 507,995          |
|                                                                             | <u>1,006,079</u> | <u>1,010,495</u> |

Maturity of the investments is analysed as follows:

|                       | 2026<br>SGD      | 2025<br>SGD      |
|-----------------------|------------------|------------------|
| Within one year       | 500,093          | 502,500          |
| Between 1 and 5 years | 505,986          | 507,995          |
|                       | <u>1,006,079</u> | <u>1,010,495</u> |

7. OTHER RECEIVABLE AND PREPAYMENTS

|                            | 2026<br>SGD  | 2025<br>SGD  |
|----------------------------|--------------|--------------|
| Accrued interest income    | 3,209        | 2,749        |
| Prepaid operating expenses | 560          | 317          |
|                            | <u>3,769</u> | <u>3,066</u> |

8. OTHER PAYABLE AND ACCRUALS

|                                             | 2026<br>SGD   | 2025<br>SGD   |
|---------------------------------------------|---------------|---------------|
| Accrued operating expenses                  | 14,357        | 12,702        |
| Provision for unutilised staff annual leave | 9,403         | 9,099         |
| Other payable                               | 462           | 462           |
|                                             | <u>24,222</u> | <u>22,263</u> |

9. LEASE LIABILITY

Information about the lease for which the Council is a lessee is summarised as follows:



|                                     | 2026<br>SGD  | 2025<br>SGD  |
|-------------------------------------|--------------|--------------|
| As at 1 April                       | 5,411        | 6,867        |
| Interest expense on lease liability | 236          | 310          |
| Payment of lease liability          | (1,766)      | (1,766)      |
| As at 31 March                      | <u>3,881</u> | <u>5,411</u> |

The total cash outflow for the leases in 2026 is SGD1,766 (2025: SGD1,766) which includes redemptions of principal and interest payments.

Maturity of the lease liability is analysed as follows:

|                       | 2026<br>SGD  | 2025<br>SGD  |
|-----------------------|--------------|--------------|
| Within one year       | 1,608        | 1,530        |
| Between 1 and 5 years | <u>2,273</u> | <u>3,881</u> |
|                       | <u>3,881</u> | <u>5,411</u> |

10. EMPLOYEE BENEFIT EXPENSES

|                                     | 2026<br>SGD    | 2025<br>SGD    |
|-------------------------------------|----------------|----------------|
| Staff's salaries and bonuses        | 144,051        | 137,508        |
| Staff's CPF and other contributions | 19,057         | 18,199         |
| Staff's transport allowance         | <u>3,000</u>   | <u>3,000</u>   |
|                                     | <u>166,108</u> | <u>158,707</u> |

Classification of the 2 highest paid personnel by remuneration band is as follows:

|                      | 2026<br>SGD | 2025<br>SGD |
|----------------------|-------------|-------------|
| Less than SGD100,000 | <u>2</u>    | <u>2</u>    |

There is no remuneration received by the board of directors in year 2026 and 2025. The Council discloses that there is no paid staff, being a close member of the family belonging to the Executive Head or a governing board member of the Council during year 2026 and 2025.

11. TAXATION

The Council is a registered charity and is exempted from income tax under Section 13(1)(zm) of the Income Tax Act 1946.

12. CASH AND CASH EQUIVALENTS

The cash and cash equivalents included in the statement of cash flows comprised the followings:

|                          | 2026<br>SGD    | 2025<br>SGD    |
|--------------------------|----------------|----------------|
| Fixed deposit            | 500,000        | 500,000        |
| Cash at bank and on hand | <u>316,657</u> | <u>291,225</u> |
|                          | <u>816,657</u> | <u>791,225</u> |

Fixed deposit is placed with a financial institution, earning interest at 0.5% (2025: 1.5%) per annum with a maturity of 3 months.

13. FUTURE COMMITMENTS

The Council has the following future commitments approved and budgeted by the board of directors but not provided for in the financial statements as follows:

|                                     | 2026<br>SGD    | 2025<br>SGD    |
|-------------------------------------|----------------|----------------|
| <u>Planned projects</u>             |                |                |
| Schools & Youth Committee           | 80,500         | 10,500         |
| Housing Premises Committee          | 10,300         | 61,650         |
| Secretariat                         | 8,500          | 8,500          |
| Publicity Committee                 | 4,000          | 20,000         |
| Commercial Premises Committee       | 1,000          | 1,000          |
| Fund Raising & Membership Committee | 1,000          | -              |
| Industrial Premises Committee       | -              | 2,000          |
|                                     | <u>105,300</u> | <u>103,650</u> |

14. SIGNIFICANT RELATED PARTY TRANSACTIONS

The Council is governed by the board of directors which is the final authority and is overall responsible for the policy making and determination of all activities. The members of the board are volunteers and receive no monetary remuneration for their contribution.

15. FINANCIAL RISK MANAGEMENT

The Council is exposed to the following risks through its normal operations. There are no changes in the Council's objectives, policies or processes relating to the management of the Council's financial risks during the year.

The responsibility for managing the below risk is vested in the board of directors.

- a) Market risk
- i) Foreign exchange risk

The Council is not exposed to foreign exchange risk as all of its transactions are carried out in local currency.

- ii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of financial instrument will fluctuate because of changes in market interest rate.



The Council's exposure to interest rate risk primarily relates to investments and fixed deposit.

Changes in market interest rate of 1% on interest-bearing financial assets as at the year end will have the effect on the financial statements as follows:

|                                 | 2026     | 2025     |
|---------------------------------|----------|----------|
|                                 | SGD      | SGD      |
| Surplus income over expenditure | 15,061   | 15,105   |
| Equity                          | <u>-</u> | <u>-</u> |

The above analysis assumes all other variables are held constant.

b) Credit risk

Credit risk refers to risk that other parties to financial instruments will fail to discharge their obligations to the Council. The Council has no significant concentration of credit risk except for investment in bonds and cash at bank. These investments and cash at bank are placed in a creditworthy financial institutions.

The maximum exposure to credit risk is represented by the carrying amount of financial assets which are mainly investment in bonds and bank balances.

*Financial assets that are neither past due nor impaired*

Bank deposits are mainly transacted with banks of high credit ratings assigned by international credit rating agencies. Investment in bonds is with creditworthy government institution.

*Financial assets that are past due and/ or impaired*

There is no other class of financial assets that is past due and/ or impaired.

c) Liquidity risk

The Council manages its liquidity position with a view to meet its obligations on a timely basis. The Council measures and manages its cash flow requirements regularly and constantly monitors its sources of funds to ensure that these sources yield the funds required to meet its obligations.

All the Council's financial liabilities are due within 1 year except for lease liability. The maturity profile of the lease liability based on the contractual undiscounted cash flow is as follows:

|                     | Less than 1<br>year<br>SGD | Between 1<br>and 5 years<br>SGD | Total<br>SGD |
|---------------------|----------------------------|---------------------------------|--------------|
| As at 31 March 2026 |                            |                                 |              |
| Lease liability     | <u>1,766</u>               | <u>2,354</u>                    | <u>4,120</u> |
| As at 31 March 2025 |                            |                                 |              |
| Lease liability     | <u>1,766</u>               | <u>4,120</u>                    | <u>5,886</u> |

d) Fair value risk

The fair value of Council's financial assets and financial liabilities reported in the statement of financial position approximates their carrying value.

e) Derivative financial instruments

The Council does not utilise any derivative instruments.

16. FINANCIAL INSTRUMENTS

Classification of financial instruments

Financial assets and financial liabilities are measured on an ongoing basis either at fair value or at amortised cost. The material accounting policies in Note 2 describes how the classes of financial instruments are measured, and how income and expenses, including fair value gains and losses, are recognised. The following table analyses the financial assets and financial liabilities in the statement of financial position by the class of financial instrument to which they are assigned, and therefore by the measurement basis:

|                                 | Financial<br>assets at<br>amortised<br>cost<br>SGD | Financial<br>liabilities at<br>amortised<br>cost<br>SGD | Total<br>SGD     |
|---------------------------------|----------------------------------------------------|---------------------------------------------------------|------------------|
| As at 31 March 2026             |                                                    |                                                         |                  |
| <u>Assets</u>                   |                                                    |                                                         |                  |
| Investments                     | 1,006,079                                          | -                                                       | 1,006,079        |
| Cash and cash equivalents       | <u>816,657</u>                                     | <u>-</u>                                                | <u>816,657</u>   |
| Total financial assets          | <u>1,822,736</u>                                   | <u>-</u>                                                | <u>1,822,736</u> |
| Total non-financial assets      |                                                    |                                                         | 7,438            |
| Total assets                    |                                                    |                                                         | <u>1,830,174</u> |
| <u>Liabilities</u>              |                                                    |                                                         |                  |
| Other payable and accruals      | -                                                  | (462)                                                   | (462)            |
| Lease liability                 | <u>-</u>                                           | <u>(3,881)</u>                                          | <u>(3,881)</u>   |
|                                 | <u>-</u>                                           | <u>(4,343)</u>                                          | <u>(4,343)</u>   |
| Total non-financial liabilities |                                                    |                                                         | (23,760)         |
| Total liabilities               |                                                    |                                                         | <u>(28,103)</u>  |



|                                 | Financial<br>assets at<br>amortised<br>cost<br>SGD | Financial<br>liabilities at<br>amortised<br>cost<br>SGD | Total<br>SGD     |
|---------------------------------|----------------------------------------------------|---------------------------------------------------------|------------------|
| As at 31 March 2025             |                                                    |                                                         |                  |
| <u>Assets</u>                   |                                                    |                                                         |                  |
| Investments                     | 1,010,495                                          | -                                                       | 1,010,495        |
| Cash and cash equivalents       | 791,225                                            | -                                                       | 791,225          |
| Total financial assets          | <u>1,801,720</u>                                   | <u>-</u>                                                | <u>1,801,720</u> |
| Total non-financial assets      |                                                    |                                                         | 8,308            |
| Total assets                    |                                                    |                                                         | <u>1,810,028</u> |
| <u>Liabilities</u>              |                                                    |                                                         |                  |
| Other payable and accruals      | -                                                  | (462)                                                   | (462)            |
| Lease liability                 | -                                                  | (5,411)                                                 | (5,411)          |
|                                 | <u>-</u>                                           | <u>(5,873)</u>                                          | <u>(5,873)</u>   |
| Total non-financial liabilities |                                                    |                                                         | (21,801)         |
| Total liabilities               |                                                    |                                                         | <u>(27,674)</u>  |

17. FUND RISK MANAGEMENT

The Council's objective when managing fund is to safeguard the Council's ability to continue as a going concern in order to accomplish the Council's objective. The directors regularly review and monitor its fund position to ensure that the Council's activities and growth are prudently funded. The Council seeks to maintain sufficient fund to meet 36 months of operating expenditure.

|                                                                | 2025<br>SGD      | 2024<br>SGD      |
|----------------------------------------------------------------|------------------|------------------|
| Unrestricted fund                                              | <u>1,802,071</u> | <u>1,782,354</u> |
| Annual operating expenditure                                   | <u>294,898</u>   | <u>383,587</u>   |
| Ratio of reserves to annual operating expenditure<br>in months | <u>73</u>        | <u>56</u>        |

There are no changes in the Council's objective, policies or processes relating to the management of the Council and the capital structure during the year.

The Council is not subject to any externally imposed capital management requirement and is not in breach of any debt covenant made with its lenders.

NATIONAL FIRE AND EMERGENCY PREPAREDNESS COUNCIL (NFEC)  
(Registered under the Societies Act 1966)

STATEMENT OF DETAILED INCOME AND EXPENDITURE FOR THE YEAR ENDED  
31 MARCH 2026

|                                             | 2026<br>SGD   | 2025<br>SGD   |
|---------------------------------------------|---------------|---------------|
| INCOME                                      |               |               |
| Donation received- tax exempt               | 100,000       | 100,000       |
| Fire Safety Seminar                         | 186,735       | 173,385       |
| Fire Safety Orientation Toolkits            | -             | 18            |
| NFEC Anniversary and Awards Night           | -             | 69,080        |
| NFEC Charity Film Premiere                  | -             | 63,470        |
| Interest from fixed deposits                | 4,065         | 5,987         |
| Interest on bonds                           | <u>23,815</u> | <u>19,430</u> |
|                                             | 314,615       | 431,370       |
| Less: EXPENDITURE                           |               |               |
| EVENT EXPENSES                              |               |               |
| Fire Safety Seminar                         | (86,645)      | (82,031)      |
| NFEC Anniversary and Awards Night           | -             | (91,200)      |
| NFEC Charity Film Premiere                  | -             | (13,238)      |
| ADMINISTRATIVE EXPENSES                     |               |               |
| Accounting fee                              | (5,614)       | (5,614)       |
| Annual general meeting                      | (5,036)       | (5,851)       |
| Bank charges                                | (128)         | (163)         |
| Depreciation of right-of-use asset          | (1,573)       | (1,573)       |
| Entertainment                               | (1,854)       | (714)         |
| Fire safety symposium                       | (850)         | -             |
| General expenses                            | (448)         | (319)         |
| Gift                                        | (1,014)       | (1,103)       |
| Interest expense on lease liability         | (236)         | (310)         |
| NFEC mass fire evacuation drill             | -             | (192)         |
| NFEC roadshow                               | (6,354)       | -             |
| Professional fee                            | (10,072)      | (7,739)       |
| Printing, postage and stationery            | (2,735)       | (3,011)       |
| Provision for unutilised staff annual leave | (304)         | (999)         |
| SCDF home safety checker                    | (4,350)       | (8,950)       |
| Staff's CPF and other contributions         | (19,057)      | (18,199)      |
| Staff's salary and bonus                    | (144,051)     | (137,508)     |
| Staff's transport allowance                 | (3,000)       | (3,000)       |
| Telephone and internet charges              | (1,525)       | (1,821)       |
| Warehousing charge                          | (52)          | (52)          |
|                                             | (294,898)     | (383,587)     |
| SURPLUS OF INCOME OVER EXPENDITURE          | <u>19,717</u> | <u>47,783</u> |



# ACKNOWLEDGEMENTS

**The Council wishes to extend its thanks to the following organisations for their support and contributions:**

- Association Of Company Emergency Response Team
- Fire Safety Managers' Association of Singapore
- Housing and Development Board
- Institution of Fire Engineers
- National Trade Union Congress
- Orchard Road Business Association
- People's Association
- Singapore Chemical Industry Council
- Singapore Civil Defence Force
- Singapore Hotel Association
- Singapore Institution of Safety Officers
- The Shaw Foundation Pte

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## *Mission*

The National Fire and  
Emergency Preparedness Council  
(NFEC) is committed towards promoting  
fire prevention and emergency preparedness  
to make Singapore safe and secure.





National Fire And Emergency  
Preparedness Council

## **CENTRAL FIRE STATION**

62 Hill Street Singapore 179367 • Tel: 6332 3178 Fax: 6286 0073  
E-mail: [secretariat@nfec.org.sg](mailto:secretariat@nfec.org.sg) • Website: [www.nfec.org.sg](http://www.nfec.org.sg)